Public Document Pack

Argyll and Bute Council Comhairle Earra-Ghàidheal Agus Bhòid

Executive Director: Douglas Hendry



Kilmory, Lochgilphead, PA31 8RT Tel: 01546 602127 Fax: 01546 604435 DX 599700 LOCHGILPHEAD 31 August 2022

NOTICE OF MEETING

A meeting of the MID ARGYLL, KINTYRE & THE ISLANDS AREA COMMITTEE will be held by MICROSOFT TEAMS on WEDNESDAY, 7 SEPTEMBER 2022 at 11:00 AM, which you are requested to attend.

Douglas Hendry Executive Director

BUSINESS

- 1. APOLOGIES
- 2. DECLARATIONS OF INTEREST
- 3. MINUTES
 - (a) Minutes of the Mid Argyll, Kintyre and the Islands Area Committee held on Wednesday, 8 June 2022 (Pages 3 8)
- 4. PUBLIC QUESTION TIME
- 5. CULTURAL HERITAGE AND ARTS ASSEMBLY FOR THE ARGYLL AND THE ISLES (CHARTS)

Presentation

- 6. AREA PERFORMANCE REPORT FQ1 2022/23 (Pages 9 52)
 - Report by Executive Director with responsibility for Customer Support Services
- 7. ROADS AND INFRASTRUCTURE SERVICES UPDATE (Pages 53 58)
 - Report by Executive Director with responsibility for Roads and Infrastructure Services
- 8. **RECYCLING AND RECOVERY PERFORMANCE** (Pages 59 66)
 - Report by Executive Director with responsibility for Roads and Infrastructure Services
- * 9. TARBERT AND LOCHGILPHEAD REGENERATION FUND PROJECTS UPDATE (Pages 67 76)
 - Report by Executive Director with responsibility for Development and Economic

Growth

Items marked with an "asterisk" are items, on the basis of information available at the time this Agenda is published, on which the Committee may not have delegated powers to act, and which may therefore require to be referred to the Council or another Committee, and that referral may depend on the decision reached at the meeting.

10. REFERRAL FROM THE AUDIT AND SCRUTINY COMMITTEE - COMMUNITY ASSET TRANSFER REVIEW (Pages 77 - 96)

Extract of Minute of Audit and Scrutiny Committee held on 23 June 2022 and report by Chair of the Community Asset Transfer Scrutiny Panel

11. MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE WORKPLAN (Pages 97 - 102)

Mid Argyll, Kintyre & the Islands Area Committee

Councillor John Armour Councillor Jan Brown

Councillor Garret Corner Councillor Robin Currie (Vice-Chair)
Councillor Donald Kelly Councillor Tommy MacPherson
Councillor Dougie McFadzean Councillor Dougie Philand

Contact: Shona Barton, Committee Manager; Tel: 01436 657605

MINUTES of MEETING of MID ARGYLL, KINTYRE & THE ISLANDS AREA COMMITTEE held on a Hybrid basis in the COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD on WEDNESDAY, 8 JUNE 2022

Present: Councillor John McAlpine (Chair)

Councillor John Armour Councillor Donald Kelly

Councillor Jan Brown
Councillor Garret Corner
Councillor Robin Currie
Councillor Tommy MacPherson
Councillor Dougle McFadzean
Councillor Douglas Philand

Attending: Shona Barton, Committee Manager

Jim Smith, Head of Roads and Infrastructure Services

Rosie MacKay, Education Manager

David Gibson, Head of Children, Families and Justice

James Lafferty, Project Officer

1. APOLOGIES

There were no apologies intimated.

2. DECLARATIONS OF INTEREST

There were no Declarations of Interest.

3. MINUTES

(a) Minutes of Mid Argyll, Kintyre and the Islands Area Committee held on Wednesday, 2 March 2022

The Minute of the Meeting of the Mid Argyll, Kintyre and the Islands Area Committee, held on Wednesday 2nd March 2022, was approved as a correct record.

4. PUBLIC QUESTION TIME

There were no questions from the public received or asked.

The Chair ruled, and the Committee agreed, to a variation in the order of business to facilitate officer attendance. The minute reflects the order in which items were discussed.

5. INTEGRATED JOINT BOARD PERFORMANCE REPORT (MAY 2022)

The Committee gave consideration to a report which provided an update from the Argyll and Bute Health and Social Care Partnership on service performance and the progress made towards the new remobilising targets set by the Scottish Government, Local Authority and the NHS.

Decision

The Mid Argyll, Kintyre and the Islands Area Committee:-

- considered the Health and Social Care Partnership performance progress presented to the Integration Joint Board on 25 May 2022 meeting regarding remobilisation of activity in line with NHS Highland performance target for 2021/22 agreed with Scottish Government to 70%-80% of 2019/20 activity as at November 2021:
- 2. considered Waiting Times Performance and a further reduction in Consultant and Nurse Led Outpatient breaches >12 weeks;
- noted performance with regards to both Argyll and Bute and Greater Glasgow and Clyde current Treatment Time Guarantee for Inpatient/Day Case Waiting List and activity; and
- 4. noted the Scottish Government's advice on timescales for the publication of 2021/22 Annual Performance Report.

(Reference: Report by Head of Performance dated May 2022, submitted).

6. PRIMARY SCHOOL REPORT 2021-22 MID ARGYLL, KINTYRE AND THE ISLANDS AREA

The Committee gave consideration to a report presented by Rosie MacKay, Education Manager outlining the progress being made at Primary School level since the pandemic restrictions lifted and pupils could return to full time education. The report also outlined information in relation to the latest SIMD figures, Free School Meals and Clothing Grant uptake.

Decision

The Mid Argyll, Kintyre and the Islands Area Committee considered and noted the report.

(Reference: Report by Executive Director with responsibility for Education dated May 2022, submitted)

Councillor Tommy MacPherson left the meeting during the foregoing item of business.

7. LOCHGILPHEAD CARS PROGRESS REPORT

The Committee gave consideration to a report which provided an update on the Lochgilphead Conservation Area Regeneration Scheme Project. The Scheme will run until 2026, with some building restoration work already completed while others are in the pipeline for works to begin.

Decision

The Mid Argyll, Kintyre and the Islands Area Committee noted the contents of the report.

(Reference: Report by Executive Director with responsibility for Economic Development dated May 2022, submitted)

8. SKILLS DEVELOPMENT SCOTLAND

Susan McRae of Skills Development Scotland gave a presentation which provided detail on the recent Career Review and the recommendations which arose as a result of the review. Detail was also provided on the work that the organisation are carrying out to promote and support apprenticeships within the Building Trades sector.

Decision

The Mid Argyll, Kintyre and the Islands Area Committee noted the contents of the Presentation.

(Reference: Presentation by Susan MacRae, Skills Development Scotland, submitted)

9. ROADS AND INFRASTRUCTURE SERVICES UPDATE

The Committee gave consideration to a report which provided an update on the recent activities of Roads and Infrastructure Services and highlighted works being undertaken which were relevant to the Mid Argyll, Kintyre and the Islands area.

Decision

The Mid Argyll, Kintyre and the Islands Area Committee considered and noted the contents of the report.

Councillor Kelly having been advised that a proposed motion was not considered to be competent asked for his dissent to be recorded.

(Reference: Report by Executive Director with Responsibility for Roads and Infrastructure Services, dated June 2022, submitted)

10. AREA SCORECARD FQ4 2021-22

The Committee considered the Area Scorecard report for Financial Quarter 4 of 2021-2022 (January – March 2022), which illustrated the agreed performance measures.

Decision

- 1. noted and considered the performance and supporting commentary as presented;
- 2. noted that upon receipt of the Quarterly Performance Report the Committee should contact either the Responsible Named Officer or the Performance Improvement Officer with any queries;

- 3. noted that work was ongoing and that Members should respond to the Performance Improvement Officer with requests or comments regarding the layout and format of the Performance Report; and
- 4. noted the proposal to include the additional Corporate Outcome Indicators within the quarterly Area Committee report.

(Reference: Report by Executive Director with Responsibility for Performance and Improvement, dated 8 June 2022, submitted)

11. APPOINTMENTS TO OUTSIDE ORGANISATIONS

The Mid Argyll, Kintyre and the Islands Area Committee gave consideration to Appointments to Outside Organisations.

The following was agreed:-

Appointment to West Highland Housing Association

To appoint Councillor Dougie McFadzean to the West Highland Housing Association.

Appointment to the Mid Argyll, Kintyre and the Islands Area Community Planning Group

Motion

To appoint Councillor Armour, Councillor McFadzean and Councillor Brown to the Mid Argyll, Kintyre and the Islands Area Community Planning Group.

Moved by Councillor Armour seconded by Councillor Brown.

Amendment

To appoint the Chair of the Area Committee, one Member from Ward 1 and one Member from Ward 2 to the Mid Argyll, Kintyre and the Islands Area Community Planning Group.

Moved by Councillor Currie seconded by Councillor Corner.

As the meeting was held on a hybrid basis the vote required to be taken by calling the Roll and Members voted as follows –

Motion	Amendment
Councillor Armour	Councillor Corner
Councillor Brown	Councillor Currie
Councillor Kelly	Councillor McAlpine
Councillor McFadzean	
Councillor Philand	

Decision

The Motion was carried by 5 votes to 3, accordingly Councillors Armour, McFadzean and Brown were appointed to the Mid Argyll, Kintyre and the Islands Area Community Planning Group.

Appointment to Mid Argyll, Kintyre and the Islands Locality Planning Group

To appoint Councillor Jan Brown to the Mid Argyll, Kintyre and the Islands Locality Planning Group.

Appointment to Tarbert and Skipness Community Trust

To appoint Councillor Dougie McFadzean to the Tarbert and Skipness Community Trust.

Appointment to the Auchindrain Trust

Motion

To appoint Councillor Corner to the Auchindrain Trust.

Moved by Councillor Currie seconded by Councillor McAlpine.

Amendment

To appoint Councillor Philand to the Auchindrain Trust.

Moved by Councillor Armour seconded by Councillor Brown.

As the meeting was held on a hybrid basis the vote required to be taken by calling the Roll and Members voted as follows –

Motion	Amendment
Councillor Corner	Councillor Armour
Councillor Currie	Councillor Brown
Councillor McAlpine	Councillor Kelly
	Councillor McFadzean
	Councillor Philand

Decision

The Amendment was carried by 5 votes to 3, accordingly Councillor Philand was appointed to the Auchindrain Trust.

Appointment to Kintyre Youth Fund

To appoint Councillor Dougie McFadzean to the Kintyre Youth Fund in addition to the Members from Ward 1.

Appointment to Argyll and Bute RenewablesTrust

To Appoint Councillors Jan Brown and Dougie McFadzean to the Argyll and Bute Renewables Fund.

Appointment to Campbeltown Ferry Committee

To appoint Councillors John Armour and Donald Kelly to the Campbeltown Ferry Committee.

Appointment to Islay and Jura Community Enterprise Ltd

To appoint Councillors Robin Currie, John McAlpine and Dougie McFadzean to the Islay and Jura Enterprise.

(Reference: Report by Executive Director with responsibility for Legal and Regulatory Support dated May 2022, submitted)

12. MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE WORK PLAN

The Mid Argyll, Kintyre and the Islands Area Committee Workplan as at June 2022 was before the Committee for noting.

Decision

The Committee noted the Workplan and agreed that this would be listed as a substantive item at the next meeting of the Area Committee to allow for discussion by all Members.

(Reference: Mid Argyll, Kintyre and the Islands Area Committee Workplan, submitted)

ARGYLL AND BUTE COUNCIL MID-ARGYLL, KINTYRE AND

THE ISLANDS AREA

COMMITTEE

CUSTOMER SUPPORT SERVICES

7 SEPTEMBER 2022

AREA PERFORMANCE REPORT - FQ1 2022/23

1 Background

- 1.1 This paper presents the Area Performance Report for Financial Quarter 1 2022/23 (April to June 2022) and illustrates the agreed performance measures.
- 1.2 As previously agreed the 14 quarterly Corporate Outcome Indicators (COIs) are now reported to all Area Committees on a quarterly basis, and are now included in the Performance Reports.

The features of the Performance Report are as follows:-

- The Report mirrors the information as presented on the Scorecard.
- > The Report is effectively 'owned' by the appropriate Area Committee.
- Indicators are grouped by Corporate Outcome.
- > The data table for each indicator is coded to identify the level of reporting.
 - o Area level measures are blue
 - Council level measures are grey
 - o COI measures are white
- Each indicator details
 - The Target, Actual and Performance status (Green / Red / No Target) for the current and three previous financial quarters.
 - o Commentary for the current financial quarter only.
 - Narrative explaining the performance trend e.g. This indicator is above Target and performance has improved since the last reporting period.
 - The name of the responsible officer.
 - Where possible performance is presented at both Area and Council level.

It should be noted that Pyramid remains live and all measures can be navigated as usual through the front screen. If support to navigate Pyramid is required please email pyramid@argyll-bute.gov.uk

- 1.3 The commentary for each indicator helps 'Tell Our Story' and enables Elected Members to put the performance data into perspective and understand if an issue is local in nature or should be escalated up to a Strategic Committee.
- 1.4 To improve the response to performance queries, it is requested that either the Responsible Named Officer or Sonya Thomas are contacted once the Quarterly Performance Report is received with any queries. This should enable some

queries being resolved or clarified prior to the Area Committee meeting, and therefore being carried forward as Actions at a subsequent meeting.

2 Recommendations

- 2.1 It is recommended that the Area Committee
 - a) Notes and considers the performance and supporting commentary as presented.
 - b) Upon receipt of the Quarterly Performance Report the Area Committee contact either the Responsible Named Officer or Sonya Thomas with any queries.
 - c) Note that work is ongoing and to respond to Sonya Thomas with requests or comments regarding the layout and format of the Performance Report.

3.0 IMPLICATIONS

- 3.1 Policy: None
- 3.2 Financial: None
- 3.3 Legal: None
- **3.4** HR: None
- **3.5** Fairer Scotland Duty: No impact assessment required for this report.
 - 3.5.1 Equalities: None. If requested the Area Committee Performance Report can be supplied in a different format.
 - 3.5.2 Socio-economic Duty: None
 - 3.5.3 Islands: None
- 3.6 Climate Change: None
- 3.7 Risk: None
- 3.8 Customer Service: None

Kirsty Flanagan, Executive Director with responsibility for Customer Support Services

Jane Fowler Head of Customer Support Services 25 July 2022

For further information, please contact: Sonya Thomas

Organisation Development Officer - Performance and Improvement Customer Support Services 01546 604454

Appendix 1: FQ1 2022/23 MAKI Performance Report

FQ1 2022/23 Overall Performance Summary

The information presented is a summary of the measures in the Scorecard that is available on Pyramid.

The measures show the performance against target for the current and previous three reporting periods with an explanation of performance trend.

The data table for each indicator is colour coded to identify the level of reporting:

- > Area level measures are blue.
- > Council level measures are grey.
- > Corporate Outcome Indicators (COIs) are white.

Index of Measures

Corporate Outcome No.1 – People live active healthier independent lives

COI – Maximise distribution of Scottish Welfare Fund

COI – Percentage of clients satisfied that they are better able to deal with their financial problems following our support and intervention

Corporate Outcome No.2 – People live in safer and stronger communities

Number of parking penalty notices issued Car parking income to date Dog fouling – total number of complaints

Corporate Outcome No.3 – Children and young people have the best possible start

COI – Increase the percentage of our care experienced young people that have the recommended additional tracking and monitoring plans in place

COI – Provide quality meals within cost margins to all pupils

Corporate Outcome No.4 – Education, skills and training maximises opportunities for all

Maintain the percentage of 16-19 year olds participating in education, training or employment

Corporate Outcome No. 5 – Our economy is diverse and thriving

Number of affordable social sector new builds completed per annum

Percentage of pre-application enquiries processed within 20 working days

Householder planning applications – average number of weeks to determine

COI – The number of new homeless applicants who required temporary accommodation this period

COI – Maintain the percentage of local suppliers that benefit from the awards of contracts via the procurement portal

COI – Increase the number of community benefits that are delivered through contracts we award locally

Corporate Outcome No.6 – We have an infrastructure that supports sustainable growth

Street lighting – percentage of faults repaired within 10 days

Total number of complaints regarding waste collection

COI – Percentage of waste recycled, composted and recovered

Shanks – Percentage of waste that is recycled, composted and recovered

Islands – Percentage of waste recycled, composted and recovered

H&L – Percentage of waste recycled, composted and recovered

COI – The number of tonnes of waste sent to landfill

LEAMS (Local Environment Audit and Management System)

Make It Happen

Teacher sickness absence

LGE staff (non-teacher) sickness absence

COI – Increase the percentage of all self-service and automated contacts

Corporate Outcome No.1 – People live active, healthier and independent lives

COI - Maximise distribution of Scottish Welfare Fund

Responsible person: Fergus Walker

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is below target and performance has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	95.3%	134.5%	Green
FQ3 2021/22	95.3%	130.0%	Green
FQ4 2021/22	95.3%	120.7%	Green
FQ1 2022/23	95.3%	87.5%	Red

FQ1 Comment

We have currently spent £102,039 of our 2022/23 allocation of £458,338 which is less than our monthly profile amount however as the cost-of-living pressures continue we expect this figure to increase as the year progresses.

Corporate Outcome No.1 – People live active, healthier and independent lives

COI – Percentage of clients satisfied that they are better able to deal with their financial problems following our support and intervention

Responsible person: Lee Roberts

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator has met the target with no change in performance since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	100%	100%	Green
FQ3 2021/22	100%	100%	Green
FQ4 2021/22	100%	100%	Green
FQ1 2022/23	100%	100%	Green

FQ1 Comment

There were no Debt Arrangement Schemes set up in this quarter. All of the clients provided with a Personal Debt Recovery Action Plan were satisfied. Out of 8 surveys issued 5 were returned showing 100% of clients satisfied. Four of the 5 survey returns had comments showing their appreciation of the service and how it had helped them.

Corporate Outcome No.2 – People live in safer and stronger communities

Number of parking penalty notices issued – Mid Argyll, Kintyre and Islay

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

The indicator for FQ1 shows the number of parking penalty notices has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	42	No target
FQ3 2021/22	No target	15	No target
FQ4 2021/22	No target	3	No target
FQ1 2022/23	No target	44	No target

FQ1 Comment

Front car parks in Inveraray relined.

Number of parking penalty notices issued – Argyll and Bute

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of parking penalty notices has significantly increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	1,583	No target
FQ3 2021/22	No target	973	No target
FQ4 2021/22	No target	1,188	No target
FQ1 2022/23	No target	2,043	No target

FQ1 Comment

ABC areas are returning to pre-Covid levels. Lomondside is especially busy on good weather weekends.

Corporate Outcome No.2 – People live in safer and stronger communities

Car parking income to date – Mid Argyll, Kintyre and Islay

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the amount of income collected is slightly lower than the target.

Reporting Period	Target	Actual	Status
FQ2 2021/22	£38,899	£43,829	Green
FQ3 2021/22	£50,560	£65,610	Green
FQ4 2021/22	£61,820	£69,891	Green
FQ1 2022/23	£16,050	£15,541	Red

FQ1 Comment

The income collected within the MAKI area is within reasonable tolerances and just below the expected target figure.

Income collected in FQ4 and FQ1.

Car Park Location	FQ4 Actual	FQ1 Actual
Fisher Row, Inveraray	£316	£2,711
The Avenue, Inveraray	£1,940	£5,762
Front Street and Toilets, Inveraray	£1,960	£6,951
Lorne Street, Lochgilphead	£65	£1
MAKI	£0	£116

Car parking income to date – Argyll and Bute

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the amount of income collected is significantly lower than the target.

Reporting Period	Target	Actual	Status
FQ2 2021/22	£507,833	£491,275	Red
FQ3 2021/22	£660,069	£699,363	Green
FQ4 2021/22	£807,078	£801,606	Red
FQ1 2022/23	£250,264	£165,678	Red

FQ1 Comment

Bute and Cowal and Oban, Lorn and the Isles appear to still be affected whereby visitor numbers are still well down compared to pre-Covid. It is hoped in the second quarter that visitor numbers will increase however this again is dependent on good weather. We have not seen a return to predicted numbers for camper vans and motor homes.

Corporate Outcome No.2 – People live in safer and stronger communities

Dog fouling – total number of complaints – Mid Argyll, Kintyre and Islay

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of dog fouling complaints has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	20	No target
FQ3 2021/22	No target	20	No target
FQ4 2021/22	No target	21	No target
FQ1 2022/23	No target	26	No target

FQ1 Comment

There has been a slight increase in the number of dog fouling complaints received this quarter for the Mid Argyll area, with a total of 11. The Warden service will continue with their monitoring and patrolling. There were 12 dog fouling complaints registered for the Kintyre area this quarter, the Warden service will continue to monitor this as well as increasing patrols. There were 3 dog fouling complaints received for the Isle of Islay this quarter, this is very good, however, the Warden service will continue to monitor this when on the island.

Dog fouling – total number of complaints – Argyll and Bute

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of dog fouling complaints has decreased since the last reporting period.

	Reporting Period	Target	Actual	Status
	FQ2 2021/22	No target	46	No target
	FQ3 2021/22	No target	60	No target
ſ	FQ4 2021/22	No target	81	No target

Reporting Period	Target	Actual	Status
FQ 2022/23	No target	61	No target

FQ1 Comment

Although the number of dog fouling complaints has reduced this quarter it still remains high. The warden service will continue to patrol and monitor as well as engage with all parties in an attempt to explain and education on the issues of dog fouling.

Corporate Outcome No.3 - Children and young people have the best possible start

COI – Increase the percentage of our care experienced young people that have the recommended additional tracking and monitoring plans in place

Responsible person: Louise Lawson

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is on track with no change in performance since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	100%	100%	Green
FQ3 2021/22	100%	100%	Green
FQ4 2021/22	100%	100%	Green
FQ1 2022/23	100%	100%	Green

FQ1 Comment

There is individual tracking and monitoring in place on SEEMIS in schools for care experienced children and young people. In addition to this, the Principal Teacher for care experienced children and young people monitors the information in SEEMIS and has subsequent conversations with staff in schools to ensure care experienced children and young people are receiving all the support they need to achieve and that the staff in school have the right strategies in place to help the child remain engaged with their education attainment and achievement. Often the care experienced health and wellbeing officers are used to provide extra support for the child and the family.

Corporate Outcome No.3 – Children and young people have the best possible start

COI – Provide quality meals with cost margins to all pupils

Responsible person: Jayne Jones

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is below target however performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	5.00%	-3.81%	Green
FQ3 2021/22	5.00%	-0.62%	Green
FQ4 2021/22	5.00%	-4.00%	Green
FQ1 2022/23	5.00%	3.77%	Green

FQ1 Comment

The food cost percentage for the whole area showed a variance of 3.77%. We will continue to review the food cost percentage for those schools above and below the 5% variance target.

Corporate Outcome No.4 – Education, skills and training maximises opportunities for all

Maximise the percentage of 16-19 years olds participating in education, training or employment – Mid Argyll, Kintyre and Islay Responsible person: Simon Easton

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is above target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	94.00%	96.21%	Green
FQ3 2021/22	94.00%	95.34%	Green
FQ4 2021/22	94.00%	95.38%	Green
FQ1 2022/23	94.00%	95.45%	Green

FQ1 Comment

As has been the case in all areas of the authority, a reduction in participation was seen in Mid-Argyll, Kintyre and Islay in the latter half of 2021, which can be in some measure attributed to the effect of the Covid-19 pandemic on opportunities for young people, and its effect on resilience and wellbeing. Nonetheless, participation levels in Mid-Argyll, Kintyre and Islay have remained above the target level of 94%. Some recovery has been seen in 2022. The appointment and work of the Developing the Young Workforce (DYW) Co-ordinator for the Mid-Argyll, Kintyre and Islay area are leading to improved links between schools and employers, which have already led to more young people successfully entering employment post-school. It is expected that the increase in participation will continue as further work and interventions are put in place, by DYW, Education and Community Learning and Development, to support young people into positive destinations.

EDU107_04-Maintain the percentage of 16-19 years olds in Argyll and Bute participating in education, training or employment services – Argyll and Bute

Responsible person: Simon Easton

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 has met the target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	94.00%	94.29%	Green
FQ3 2021/22	94.00%	93.17%	Red
FQ4 2021/22	94.00%	93.80%	Red
FQ1 2022/23	94.00%	94.00%	Green

FQ1 Comment

Across the authority, a reduction in participation was seen in the latter half of 2021, which can be in some measure attributed to the effect of the Covid-19 pandemic on opportunities for young people, and its effect on resilience and wellbeing. Nonetheless, authority participation levels have once again matched the target level of 94%. Some recovery has been seen in 2022. The appointment and work of the Developing the Young Workforce (DYW) Co-ordinators for all areas of the authority are leading to improved links between schools and employers, which have already led to more young people successfully entering employment post-school. It is expected that the increase in participation will continue as further work and interventions are put in place, by DYW, Education and Community Learning and Development, to support young people into positive destinations.

Corporate Outcome No.5 – Our economy is diverse and thriving

Number of affordable social sector new builds completed per annum – Mid Argyll, Kintyre and Islay

Responsible person: Allan Brandie

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is has met the target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	0	0	Green
FQ3 2021/22	0	0	Green
FQ4 2021/22	8	8	Green
FQ1 2022/23	18	18	Green

FQ1 Comment

During Quarter 1, ACHA completed 10 units in Inveraray (all social rent; includes 2 wheelchair units and 2 other suitable specialist units): 4x1bed, 4x2bed, 2x3bed. West Highland Housing Association completed 8 units at Imeraval, Isle of Islay (6 social rent and 2 NSEE: includes 2 amenity units).

DEG103_01-Number of affordable social sector new builds completed per annum – Argyll and Bute

Responsible person: Alan Brandie

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 has met the target however performance has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	19	19	Green
FQ3 2021/22	23	23	Green
FQ4 2021/22	45	45	Green
FQ1 2022/23	36	36	Green

FQ1 Comment

During Quarter 1, LINK completed 18 units at Dunbeg Phase 3 (all social rent, includes 2 wheelchair and 2 amenity units): 8 x 1bed, 4 x 2bed, 5 x 3bed, 1 x 4bed. In Mid Argyll, Kintyre and Islay – West Highland Housing Association completed 8 units at Imeraval Phase 3, Islay: (6 social rent and 2 NSSE; includes 2 amenity units). ACHA completed 10 units at Inveraray: (all social rent; includes 2 wheelchair units and 2 other suitable specialist units) 4x1bed, 4x2bed, 2x3bed.

Corporate Outcome No.5 – Our economy is diverse and thriving

Percentage of pre-planning application enquiries processed within 20 working days – Mid Argyll, Kintyre and Islay

Responsible person: Peter Bain

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is below target and performance has decreased slightly since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	75.0%	54.3%	Red
FQ3 2021/22	75.0%	12.5%	Red
FQ4 2021/22	75.0%	32.4%	Red
FQ1 2022/23	75.0%	31.6%	Red

FQ1 Comment

Percentage of pre-application enquiries processed within 20 working days for MAKI remains below target at 31.6%. It is important for readers to note that the team has operated throughout this period with a vacancy, following the resignation of the Area Team Leader. To date, recruitment for this post has not been successful. Day-to-day management of the team is therefore being undertaken by the Development Manager, in addition to their current responsibilities.

Percentage of pre-planning application enquiries processed within 20 working days – Argyll and Bute

Responsible person: Peter Bain

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is below target however performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	75.0%	65.5%	Red
FQ3 2021/22	75.0%	61.7%	Red
FQ4 2021/22	75.0%	56.3%	Red
FQ1 2022/23	75.0%	60.5%	Red

FQ1 Comment

The Development Management Team continues to operate with reduced resource. As new officers settle in, the Service are concentrating resource on working through planning applications which is a regulatory function.

Corporate Outcome No.5 – Our economy is diverse and thriving

Householder planning applications – average number of weeks to determine – Mid Argyll, Kintyre and Islay

Responsible person: Peter Bain

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 has not met the target and performance has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	8.0 weeks	11.9 weeks	Red
FQ3 2021/22	8.0 weeks	12.4 weeks	Red
FQ4 2021/22	8.0 weeks	14.4 weeks	Red
FQ1 2022/23	8.0 weeks	15.3 weeks	Red

FQ1 Comment

This measure only relates to planning applications received for alterations to existing premises.

The Mid-Argyll, Kintyre and Islay team took an average of 15.3 weeks to determine "Householder" applications in FQ1. It is important for readers to note that the team has operated throughout this period with a vacancy, following the resignation of the Area Team Leader. To date, recruitment for this post has not been successful. Day-to-day management of the team is therefore being undertaken by the Development Manager, in addition to their current responsibilities. MAKI also has further reduced resource due to 1 FTE currently being on maternity leave.

Householder planning applications – average number of weeks to determine – Argyll and Bute

Responsible person: Peter Bain

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 has not met the target however performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	8.0 weeks	9.7 weeks	Red
FQ3 2021/22	8.0 weeks	11.8 weeks	Red

Reporting Period	Target	Actual	Status
FQ4 2021/22	8.0 weeks	13.8 weeks	Red
FQ1 2022/23	8.0 weeks	12.4 weeks	Red

FQ1 Comment

This measure only relates to planning applications received for alterations for existing premises.

The Development Management Team continues to operate with reduced resource. The headline performance figure of an average of 12.4 weeks to determine these applications shows an improvement from last quarter's figure of 13.8.

Benchmarking FY 2019/20, 2020/21 and 2021/22

This is one of several measures where the Development Management Service is benchmarked against The Scottish Government and "Rural 9" average performance.

Changes made by The Scottish Government in reporting cycles, have necessitated changes to the way we input benchmarking figures in Pyramid:

- (1) The annual benchmark figure, when published in July each year will be used to retrospectively update every FQ for that FY (applied to FY 2019/20 and FY 2020/21).
- (2) This will be projected forward throughout the four FQ's of the next FY* (as has been standard practice in Development Management for over a decade now).

^{*} projected benchmark figures are necessary to populate the field in Scorecard, due to the fact that information is now only published by The Scottish Government twice a year.

Corporate Outcome No.5 – Our economy is diverse and thriving

COI – The number of new homeless applicants who required temporary accommodation this period

Responsible person: Flora Lamont

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 shows the number of applicants has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	42	No target
FQ3 2021/22	No target	28	No target
FQ4 2021/22	No target	37	No target
FQ1 2022/23	No target	32	No target

FQ1 Comment

During FQ1 – The Housing Service provided temporary accommodation to 32 new homeless households.

Bute and Cowal – 13 Helensburgh and Lomond – 7 Oban, Lorn and the Isles – 10 Mid Argyll, Kintyre and Islay – 2

Corporate Outcome No.5 – Our economy is diverse and thriving

COI – Maintain the percentage of local suppliers that benefit from the awards of contracts via the procurement portal

Responsible person: Anne MacColl-Smith

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is below target and performance has decreased slightly since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	20.0	25.8	Green
FQ3 2021/22	20.0	39.4	Green
FQ4 2021/22	20.0	13.5	Red
FQ1 2022/23	20.0	13.2	Red

FQ1 Comment

13.2% – slight decrease from the previous quarter, again due to the nature of the contracts. However, of the 6 bids made by local contractors, 5 were awarded the contract (83.3%) with a total value of over £92k. A summary of all contracts awarded in FQ1 is available on Pyramid. The PCCMT continue to support local suppliers by providing useful information on the Council's website, i.e. pre-recorded webinars on how to bid for Council contracts, hints and tips for tendering as well as our contract plan, details of upcoming supplier development events and our category officer's contact details all of which enable local suppliers to be able to bid for our contracts.

Corporate Outcome No.5 – Our economy is diverse and thriving

COI – Increase the number of community benefits that are delivered through contracts we award locally

Responsible person: Anne MacColl-Smith

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ4 shows the number of community benefits has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	15	No target
FQ3 2021/22	No target	-	No target
FQ4 2021/22	No target	40	No target
FQ1 2022/23	No target	-	No target

FQ4 Comment

This indicator is reported in FQ2 and FQ4.

PCCMT has been working closely with their suppliers to deliver additional social, economic and environmental value and achieved 40 community benefits through Contract Management, Contract Awards and the Request List from 1st October 2021 to 31st March 2022. Further detail is available on Pyramid.

Corporate Outcome No.6 – We have infrastructure that supports sustainable growth

Street lighting – percentage of faults repaired within 10 days – Mid Argyll, Kintyre and Islay

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is below target and performance has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	75%	18%	Red
FQ3 2021/22	75%	28%	Red
FQ4 2021/22	75%	48%	Red
FQ1 2022/23	75%	33%	Red

FQ1 Comment

The number of reported faults has reduced in FQ1, as weather conditions improved slightly and lighter nights reduced the lighting up time period. The total number of instructions completed in the quarter was 18, of which 6 were completed in 10 days or less, giving an efficiency of 33%. The FQ1 21/22 figure is logged as 48% therefore there is a decrease in performance. Response times continue to be affected by operator absences, geography and delays in the supply chain.

RIS113_05-The percentage of street lighting faults are completed within 10 working days – Argyll and Bute

Responsible person: Hugh O'Neill

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is below target however performance has improved slightly since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	75%	31%	Red
FQ3 2021/22	75%	59%	Red
FQ4 2021/22	75%	28%	Red
FQ1 2022/23	75%	29%	Red

A total of 116 individual lighting fault instructions were started and completed within the quarter which is approximately one third of that completed in the previous period. However only 34 of these were done in 10 days or less, giving the overall efficiency of 29%. Completion of works continue to be hampered by operatives' absences, including Covid and the continued extended delivery periods for materials associated with this and the effects of Brexit. Specialist electrical and lighting equipment suppliers being European based or further, in the main.

Corporate Outcome No.6 – We have infrastructure that supports sustainable growth

Total number of complaints regarding waste collection – Mid Argyll, Kintyre and Islay

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of waste collection complaints has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	0	No target
FQ3 2021/22	No target	0	No target
FQ4 2021/22	No target	1	No target
FQ1 2022/23	No target	3	No target

FQ1 Comment

There were only 3 waste collection complaints for the MAKI area this quarter, this is a very good level of service given the number of properties serviced.

Total number of complaints regarding waste collection – Argyll and Bute

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of waste collection complaints has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	0	No target
FQ3 2021/22	No target	0	No target
FQ4 2021/22	No target	40	No target
FQ1 2022/23	No target	58	No target

The number of waste collection complaints has risen again this month and again especially in the Helensburgh/Lomond area. There have been a number of operational and staffing difficulties over these 3 months, however discussions will take place with the local delivery teams in an attempt to reduce the number of complaints.

Corporate Outcome No.6 – We have infrastructure that supports sustainable growth

COI - Percentage of waste recycled, composted and recovered

Responsible person: John Blake

This indicator is reported quarterly. Performance is presented by Council-wide service provision.

This indicator for FQ1 is above target and performance has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	45.0%	50.5%	Green
FQ3 2021/22	45.0%	50.6%	Green
FQ4 2021/22	45.0%	48.3%	Green
FQ1 2022/23	45.0%	52.1%	Green

FQ1 Comment

52.1% recycling/composting and recovery (39.3% recycling/composting plus 12.8% recovery). Recycling and composting rate slightly higher than normal mainly due to high tonnage of green garden waste sent to composting sites during the quarter.

Shanks – Percentage of waste recycled, composted and recovered

Responsible person: John Blake

This indicator is reported quarterly. Performance is presented by Council-wide service provision.

This indicator for FQ1 shows the percentage of waste has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	52.8%	No target
FQ3 2021/22	No target	53.1%	No target
FQ4 2021/22	No target	49.7%	No target
FQ1 2022/23	No target	54.4%	No target

54.4% recycling/composting and recovery (37.5% recycling/composting plus 16.9% recovery). Recycling and composting rate slightly higher than normal mainly due to high tonnage of green garden waste sent to composting sites during the quarter.

Islands – Percentage of waste recycled, composted and recovered

Responsible person: John Blake

This indicator is reported quarterly. Performance is presented by Council-wide service provision.

This indicator for FQ1 shows the percentage of waste has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	37.2%	No target
FQ3 2021/22	No target	39.0%	No target
FQ4 2021/22	No target	38.4%	No target
FQ1 2022/23	No target	33.3%	No target

FQ1 Comment

33.3% recycling/composting and recovery (32.1% recycling/composting plus 1.2% recovery). Recycling and composting rate similar to Q1 in previous year.

H&L – Percentage of waste recycled, composted and recovered

Responsible person: John Blake

This indicator is reported quarterly. Performance is presented by Council-wide service provision.

This indicator for FQ1 shows the percentage of waste has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	51.2%	No target
FQ3 2021/22	No target	49.5%	No target
FQ4 2021/22	No target	48.9%	No target
FQ1 2022/23	No target	53.6%	No target

53.6% recycling/composting and recovery (45.8% recycling/composting plus 7.8% recovery). Recycling and composting rate slightly higher than normal mainly due to high tonnage of green garden waste sent to composting sites during the quarter.

Corporate Outcome No.6 – We have infrastructure that supports sustainable growth

COI – The number of tonnes of waste sent to landfill

Responsible person: John Blake

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is below target (lowest is best) and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	5,550	4,800	Green
FQ3 2021/22	5,100	4,550	Green
FQ4 2021/22	5,000	4,252	Green
FQ1 2022/23	5,850	4,546	Green

FQ1 Comment

Tonnes of biodegradable waste sent to landfill was less than same quarter in previous financial year. Recycling and composting rate slightly higher than normal mainly due to high tonnage of green garden waste sent to composting sites during the quarter.

Corporate Outcome No.6 – We have infrastructure that supports sustainable growth

LEAMS (Local Environment Audit and Management System) – Mid Argyll

(Monthly data combined to show quarterly average)

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is above target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	73	80	Green
FQ3 2021/22	73	81	Green
FQ4 2021/22	73	85	Green
FQ1 2022/23	73	88	Green

FQ1 Comment

The levels of street cleanliness this quarter for the Mid Argyll area are very good, April 92, May 81 and June 90, this exceeds both the national standard of 67 and benchmark figure of 73.

LEAMS (Local Environment Audit and Management System) – Kintyre

(Monthly data combined to show quarterly average)

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is above target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	73	80	Green
FQ3 2021/22	73	74	Green
FQ4 2021/22	73	77	Green

Reporting Period	Target	Actual	Status
FQ1 2022/23	73	82	Green

The LEAMS score for the Kintyre area is very good again this quarter, April 84, May 76 and June 85, all months exceeding the national standard and benchmark figure.

LEAMS (Local Environment Audit and Management System) – Islay

(Monthly data combined to show quarterly average)

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is above target with no change in performance since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	73	84	Green
FQ3 2021/22	73	84	Green
FQ4 2021/22	73	84	Green
FQ1 2022/23	73	84	Green

FO1 Comment

The Isle of Islay again sees a very high standard of street cleanliness for the 1st quarter with each month scoring 84, exceeding the benchmark figure of 73.

LEAMS (Local Environment Audit and Management System) - Argyll and Bute

(Monthly data combined to show quarterly average)

Responsible person: Tom Murphy

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 is above target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	73	81	Green
FQ3 2021/22	73	78	Green
FQ4 2021/22	73	79	Green
FQ 2022/23	73	85	Green

The department continues to deliver a high standard of street cleanliness across the whole area. This is a great achievement. The service uses the annual report from Keep Scotland Beautiful and monthly inspections to assess the date and make appropriate alterations to work schedules to ensure that the level of performance is maintained.

Making It Happen

Teacher sickness absence – Mid Argyll, Kintyre and Islay

Responsible person: Simon Easton

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of sickness absence days has decreased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	1.00 days	No target
FQ3 2021/22	No target	1.38 days	No target
FQ4 2021/22	No target	1.69 days	No target
FQ1 2022/23	No target	1.62 days	No target

FQ1 Comment

Absence levels have remained almost the same between last quarter and this quarter which bucks a seasonal trend which usually sees higher levels in Q4 than Q1. There is an increase on the same quarter last year which is not unexpected due to previous Covid restrictions which kept absence levels low.

Teacher sickness absence - Argyll and Bute

Responsible person: Simon Easton

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of sickness absence days has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	0.89 days	No target
FQ3 2021/22	No target	1.60 days	No target
FQ4 2021/22	No target	1.77 days	No target
FQ1 2022/23	No target	1.79 days	No target

Absence levels have stayed almost the same in comparison to the last quarter which is different to the usual seasonal trend where they normally increase in Q4 and reduce in Q1. Against the same quarter last year there has been a slight increase - an increase was expected due to the reduction in Covid restrictions.

Making It Happen

LGE staff (non-teacher) sickness absence – Mid Argyll, Kintyre and Islay

Responsible person: Carolyn Cairns

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of sickness absence days has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	2.86 days	No target
FQ3 2021/22	No target	3.05 days	No target
FQ4 2021/22	No target	2.82 days	No target
FQ1 2022/23	No target	2.87 days	No target

FQ1 Comment

Absence levels have remained almost the same between last quarter and this quarter which bucks a seasonal trend which usually sees higher levels in Q4 than Q1. There is an increase on the same quarter last year which is not unexpected due to previous Covid restrictions which kept absence levels low.

LGE staff (non-teacher) sickness absence - Argyll and Bute

Responsible person: Carolyn Cairns

This indicator is reported quarterly. Performance is presented for both Area and Council-wide levels.

This indicator for FQ1 shows the number of sickness absence days has increased since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	No target	3.16 days	No target
FQ3 2021/22	No target	3.49 days	No target
FQ4 2021/22	No target	3.42 days	No target
FQ1 2022/23	No target	3.57 days	No target

There has been a small increase in the absence against last quarter. Against the same quarter last year again there has been a small increase. This was not unexpected due to the reduction in Covid restrictions.

Making It Happen

COI – Increase the percentage of all self-service automated contacts

Responsible person: Robert Miller

This indicator is a Corporate Outcome Indicator that is reported quarterly. The performance presented is Council-wide only.

This indicator for FQ1 is above target and performance has improved since the last reporting period.

Reporting Period	Target	Actual	Status
FQ2 2021/22	70.0%	73.7%	Green
FQ3 2021/22	70.0%	72.2%	Green
FQ4 2021/22	70.0%	73.1%	Green
FQ1 2022/23	70.0%	79.4%	Green

FQ1 Comment

In FQ1 there were 39,166 transactions dealt with by customer service agents (20.8%) and 150,535 automated or self-service transaction (79.4%) so the 70% target was well exceeded. There was a significant increase of Governance & Law automated interactions due to the recent council elections: FQ1 2021/22 2022/23 Mediated 37,224 39,166 Automated 99,398 150,535.

This page is intentionally left blank

ARGYLL AND BUTE COUNCIL

MAKI AREA COMMITTEE

ROADS AND INFRASTRUCTURE SERVICES

SEPTEMBER 2022

ROADS AND INFRASTRUCTURE SERVICES UPDATE

1.0 INTRODUCTION

- 1.1 This report format and frequency for these reports were agreed as part of the previous Council. The purpose of the report is to provide a general update on key activities of the Service over recent months and to enable a discussion on key, high level topics and projects. As part of developing future committee structure and workplans the purpose and effectiveness of this standing item should be reviewed.
- 1.2 As part of the normal course of business we provide all members with regular weekly briefings on topical projects and ongoing service delivery. We have been doing this weekly for over 60 editions now and these prove to be a useful tool for regular service updates. They are all available as part of the wider resource portal on the Member Zone system which also includes specific topic briefing sheets and key policy documents. We are also in the process of developing a seminar programme on specific topics which we are hoping to make as interactive as possible with various site visits.

2.0 RECOMMENDATIONS

2.1 It is recommended that the Area Committee note and consider the contents of this report, and provide feedback on the content, format and frequency.

3.0 DETAIL

COVID Absence/Resource Availability

- 3.1 For the period of the previous report two reports in March then June absence rates as a result of self-isolation requirements remained high in the case of the former report and tapered down more in line with pre-COVID trends in the latter report. This remains largely the case, and absence levels continue to be in line with pre-COVID trends, although there do remain a few isolated absences attributed to COVID, the overwhelming percentage of absences are non-COVID related
- 3.2 A more pressing issue in terms of resource availability is around recruitment

particularly for manual roles in our Operations team. We are finding that we are having to go out three or four times for some posts, and even then we continue to have some long-term unfilled vacancies. At the time of writing this report there are 18 vacant posts which we are trying to recruit to in our Operations team. Even in the posts we are successfully recruiting to, we are finding that we have far fewer applicants than we would have done for similar posts previously.

Capital Roads Reconstruction Programme

- 3.3 The focus of the roads reconstruction programme is to recover the network through the delivery of a mix of carriageway resurfacing schemes, patching/surface dressing and in-situ road surface recycling, which follow the principles set out within the Roads Asset Management Plan.
- 3.4 This Council has approximately £100M of backlog maintenance in the road network. This means that over £100M would need to be invested to bring the road network up to an A1 standard. Most councils are in a very similar position. Clearly in the current financial climate we are not going to see the level of investment required to bring the road network up to an A1 condition. However, over the last decade there has been a carefully applied strategy of delivering revenue and capital funding collectively and delivering a series of works designed to minimise reactive work, carry out right first time repairs wherever possible and to deliver surfacing techniques and specifications which maximizes the amount of repairs and resurfacing which is delivered. As with almost all council services there is insufficient funding available to treat all the sections of road that we'd like to do, the focus being on treating sections where we can maximise the financial return and in so doing reduce the amount of reactive repairs varied out. Unfortunately, the available funding means that almost all roads authorities, including Argyll and Bute, are unable to treat every section of road they would like to do.
- 3.5 The total programme for this financial year for roads reconstruction is £8million Council capital allocation and £1.6million from the Strategic Timber Transport Scheme, which is used to match fund existing schemes on the council network where timber extraction is programmed to be carried out.
- 3.6 Oil and bitumen prices have increased significantly this year, and the situation with costs is highly fluctuating. Coated roadstone used for surfacing our road and footways has increased by approximately 20%. This will impact our programmes of work. A report detailing the implications of the recent price increases was presented to the June ED&I Committee.
- 3.7 The Council capital allocation for the MAKI area is £2,621,610, and the scheme list is available on the Council website here. As well as the programme itself, the online resources include financial values and short explanations of engineering methods/solutions.
- 3.8 Overall progress with the programme has been excellent and works remain on schedule. As well as the full programme [link above] which is updated monthly,

we provide weekly updates on schemes via our weekly briefing. At the time of writing this report 39 of the 49 individual schemes in MAKI have been completed.

Winter Maintenance

- 3.9 The annual winter policy update is being reported to EDI in September. The proposed policy is largely unchanged from previous years and should it be agreed it will form the basis of the delivery of our winter maintenance activities over winter 22/23.
- 3.10 A key aspect of the winter service is the provision of public information on what we do and why we do it. There is a range of online resources available on the Council website here.

Campbeltown Flood Prevention Scheme

- 3.11 We have been providing regular updates o this scheme through previous EDI reports, various press releases and coverage in several editions of our weekly briefings. In summary, a contractor, Dawson WAM, has been appointed to deliver the scheme. We expect that by the time this report is considered at Committee the contractor will have mobilised to site and set up or be setting up their site compound. We have prepared a specific webpage for the scheme which is available here. The webpage has helpful background information in a FAQ-type format, and it will host regular monthly project updates. There is an option for anyone interested to sign up to an email mailing list to have these monthly updates sent on to them directly.
- 3.12 At the time of writing this report we are finalising with the contractor a programme of pop-up information events where members of the project team will be on hand to give an overview of the project and to answer any queries from residents, businesses etc.
- 3.13 We are planning to arrange a specific session for local members with the contractor and project team including a site walk-round and project overview. At the time of writing we are aiming to have this session at some point in September once the contractor has mobilised to site.
- 3.14 This is an exciting scheme which will see major works at various areas throughout the town, all progressing with a view to addressing long-standing flooding issues. The nature of some of the works is such that they will cause disruption we are hoping to keep that disruption to a minimum and crucially, to provide good, early information to people about what is planned for when, and how it will affect them.

Gartbreck landfill cell works.

3.15 In our weekly briefings editions 61 and 62 we provided the following updates on these important works:

Islay's Gartbreck landfill site cell extension is nearing completion. This will provide landfill capacity to the start of the Biodegradable Municipal Waste (BMW) landfill

ban together with capacity for non BMW material beyond the ban and a further update following last week's update – we now expect these works to be complete by the end of the month. As a community benefit through the project, the contractors are donating £1200 to Gortonvogie Residential Home.

3.16 At the time of writing this report the above remains the positon – by the time of the committee we would hope to be able to provide a further verbal update

Play Park Funding

- 3.17 Funding of £76,000 was allocated in financial year 21/22, with a further £79,000 this financial year. In order to provide for a meaningful programme of improvement works targeted at the high priority sites, as well as a works package with is attractive to what it is a limited supplier/contractor market, the funds have been rolled together into a single package. Sites were given a priority rating based on asset inspections and feedback form the Youth Forum, in compliance with the Scottish Government's grant requirements. The full list of prioritised sites was reported to EDI in June and is available here. In this area the priority sites are Ardrishaig KGV and Tarbert.
- 3.18 An update on this was recently provided in the weekly briefing [Edition 61 5th August] which read: The recent tender process failed to generate any bids. We requested feedback as to why there were no applications and we were advised that the timescales for completion of work were too short. A request for more time to complete was made and this is currently being assessed by our procurement team. A further re-tender process will be looked at this month.
- 3.19 A further update will be provided on this at the Committee meeting.

Bridge Maintenance

- 3.20 The Infrastructure Design team continue to carry out bridge inspections to all approx 900 structures on a rolling programme across Argyll and Bute to ensure they are safe and fit for purpose. This inspection regime identifies necessary remedial works which are programmed for delivery.
- 3.21 The team were also successful in a highly competitive bidding process for the Scottish Government's £32million Local Bridge Maintenance Fund, receiving a funding award of £5,5million. The fund will be used to undertake proportionate works on bridges in need of repair, identified through our inspection programme/records.
- 3.22 There are four schemes identified in this area, a £40,000 scheme at Archonnell Bridge on the B840, which has an indicative siteworks start date of December 2022; a £477,000 scheme on Claonaig Bridge on the B839, which has an indicative siteworks start date of June 2024; a £597,000 scheme at Glenegadale on the A846, with an indicative start date of June 2023; and a £40,000 scheme at Whitestone Bridge on the B842, which has an indicative start date of December 2022. More details on these schemes will follow as the projects develop. The

indicative programme for this fund for the whole Council area was reported to EDI in June and is available here.

4.0 CONCLUSION

4.1 This report provides a general update to local members on recent Roads and Infrastructure activities.

5.0 IMPLICATIONS

- 5.1 Policy various policies referred to within the body of the report
- 5.2 Financial none
- 5.3 Legal the Council has various statutory obligations which are the responsibility of RIS and set out in various Acts, such as the Roads Scotland Act 1984. The services provided are in line with our statutory obligations
- 5.4 HR none known
- 5.5 Fairer Scotland Duty:
- 5.5.1 Equalities protected characteristics none known
- 5.5.2 Socio-economic Duty none known
- 5.5.3 Islands none known
- 5.6. Climate Change none
- 5.7 Risk none known
- 5.8 Customer Service none

Executive Director with responsibility for Roads and Infrastructure Services Kirsty Flanagan

Policy Lead for Roads and Transport Councillor Andrew Kain

August 2022

For further information contact:

Jim Smith, Head of Roads and Infrastructure Services; or Mark Calder, Project Manager



ARGYLL AND BUTE COUNCIL

MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE

ROADS AND INFRASTRUCTURE SERVICES

SEPTEMBER 2022

RECYCLING AND RECOVERY PERFORMANCE

1.0 EXECUTIVE SUMMARY

- 1.1 Argyll and Bute Council is both a waste collection and waste disposal authority.
- 1.2 Waste disposal is dealt with by 3 separate models across the council as follows:
 - Island sites e.g. on Mull and Islay where landfill sites are operated directly by the council;
 - Helensburgh and Lomond area where waste is disposed of at sites outside of Argyll and Bute;
 - A 25 year (2001 2026) Waste PPP contract which covers the rest of Argyll and Bute.
- 1.3 Waste figures for all four administrative areas have been summarised within this report. Due to the way the reporting is carried out it is not possible to accurately break down the information on an area by area basis for all data.
- 1.4 National policy decisions, guidance and regulations e.g. relating to the Biodegradable Municipal Waste landfill ban will have a significant impact on future recycling, composting and recovery performance.
- 1.5 It is recommended that Members note and give consideration to the details as outlined in this report and the national policy drivers that will likely impact over the coming years.

ARGYLL AND BUTE COUNCIL

BUTE AND COWAL AREA COMMITTEE

ROADS AND INFRASTRUCTURE SERVICES

SEPTEMBER 2022

RECYCLING AND RECOVERY PERFORMANCE

2.0 INTRODUCTION

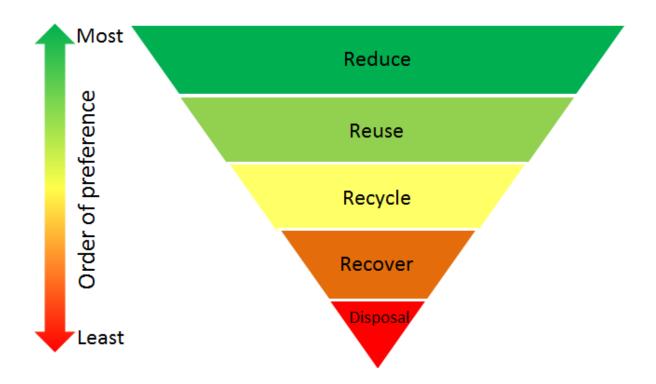
- 2.1 Argyll and Bute Council is both a waste collection and waste disposal authority. Recycling, composting and recovery (i.e. other landfill diversion) statistics are reported quarterly within the council's performance system Pyramid. Statutory returns to SEPA e.g. licensed site tonnage, landfill tax and waste data flow vary from quarterly to annual.
- 2.2 This report provides details on the council's recycling and landfill diversion performance along with national policy, targets and regulations which are likely to impact on future performance.

3.0 RECOMMENDATIONS

3.1 It is recommended that Members note and give consideration to the details as outlined in this report and the national policy drivers that will likely impact over the coming years.

4.0 DETAILS

4.1 The council's waste strategy was approved by the Environment, Development and Infrastructure Committee in September 2019. Whilst this strategy will emerge in line with government guidance, regulation legislation, and contractual requirements the Strategy is predicated on the model shown in Figure 1 below.



- 4.2 Argyll and Bute Council operate a performance management system 'Pyramid'. Quarterly recycling/composting, recovery and landfill percentages are included split between the Islands landfill sites, Waste Management PPP and Helensburgh/Lomond areas. These details include:
 - percentage of waste recycled and composted;
 - percentage of waste recovered e.g. other landfill diversion;
 - combined percentage of waste recycled, composted and recovered;
 - percentage of waste to landfill;
 - tonnes of biodegradable municipal waste to landfill.

Percentages Summary of Landfill, Recycling, Composting and Recovery 2019, 2020 and 2021

		2019	2020	2021
	% of waste recycled, composted and recovered	48.4%	43.7%	49.3%
Argyll & Bute	% waste recycled and composted	35.4%	27.8%	36.2%
wide	% waste recovered	13.0%	15.9%	13.0%
	% waste landfilled	51.6%	56.3%	50.7%
	Tonnes of municipal waste to landfill	29,48 8	29,26 1	29,87 5
Waste PPP	% of waste recycled, composted and recovered	46.6%	45.1%	50.6%

	% waste recycled and composted	28.5%	23.6%	33.0%
	% waste recovered	18.1%	21.5%	17.6%
	% waste landfilled	53.4%	54.9%	49.4%
Helensburgh &	% of waste recycled, composted and recovered	53.0%	43.9%	50.8%
Lomond	% waste recycled and composted	45.3%	34.6%	42.7%
	% waste recovered	7.8%	9.3%	8.1%
	% waste landfilled	47.0%	56.1%	49.2%
	% of waste recycled, composted and recovered	44.4%	33.8%	36.3%
Islands				
	% waste recycled and composted	44.4%	31.7%	34.8%
	% waste recovered	0.0%	2.1%	1.5%
	% waste landfilled	55.6%	66.2%	63.7%

4.3 Some points to note are as follows:

- There was a drop in recycling performance in 2020 due to Council kerbside recycling services being suspended and recycling/civic amenity sites were closed during the early months of the first COVID lockdown. In 2021, all recycling services returned to normal throughout the year which is reflected in the increase in recycling rates compared to 2020.
- During these first 3 months of the pandemic in 2020, Recycling/civic amenity sites, which were required to close Scotland wide. The site were re-opened in early June 2020. There were no closures in 2021 which contributed to an increase in recycling compared to 2020.
- The combined recycled, composted and recovery rate has increased from 43.7% in 2020 to 49.3% in 2021. This is mainly due to the reasons described above.
- The combined recycling, composting and recovery rate in 2019 was 48.4%. The 2021 combined rate of 49.3% would indicate that our

overall recycling and landfill diversion rates in 2021 returned to precovid levels. There are some disposal area differences when comparing 2019 and 2021, e.g. most of the glass collected in the Helensburgh/Lomond and the PPP areas is serviced by a dedicated glass collection vehicle and staffing based in Helensburgh. Depending on collection volumes and routes, the vehicle will sometimes discharge the glass at PPP sites and on other occasions at the Helensburgh site which varies the location where the glass is registered as being recycled. In 2021, there was significantly more glass discharged for recycling at the PPP sites (and subsequently less at the Helensburgh site) compared to 2019 levels. In the Islands disposal area, there was a drop in recycling from 2021 compared to 2019, this is mainly due to a large reduction in wood delivered for recycling at our Mull and Islay facilities.

- The recovery in the Waste PPP area is carried out by Renewi through residual waste mechanical biological treatment plants based at their waste facilities near Oban, Dunoon and Lochgilphead.
- The recovery in the Helensburgh and Lomond area is mainly carried out by Barr Environmental at their Auchencarroch waste facility, near Alexandria.
- There was an increase of circa 13% in overall municipal solid waste tonnages in 2021 compared to 2020. Tonnages in 2020 were much lower than normal mainly due to the sharp reduction in visitors and the closure of many commercial premises during the first lockdown in 2020. However, it is noteworthy that the 2021 tonnages were still higher by circa 3% compared to 2019. The overall tonnage increase in 2021 is likely due to the high number of staycation visitors during the year plus some new housing developments have come on stream e.g. Dunbeg (Oban).
- The overall percentage waste to landfill in 2021 (50.7%) was lower than 2020 (56.3%) again mainly due to the suspension of most recycling services for circa 3 months during the first lockdown in 2020.
- The tonnage of municipal waste to landfill in 2021 (i.e. 29,875 tonnes) was slightly more than in 2020 (i.e. 29,261 tonnes). This was mainly due to the overall tonnage drop in 2020 plus the 2021 tonnage increase as previously described.
- Recycling and composting is mainly from recycling collections, bring sites and segregated wastes from recycling/civic amenity sites. Recovery is predominantly moisture and process loss/use and/or compost like output from mixed waste treatment plants operated by the council's Waste PPP partner and other waste contractors.
- SEPA published annual recycling data for local authorities focuses mainly on recycling and composting from households.

Landfill Ban

- 4.4 The Waste (Scotland) Regulations were introduced by the Scottish Government in 2012 and they included a landfill ban of biodegradable waste from 2021.
- 4.5 The landfill ban planned for 2021 has since been rescheduled by the Scottish Government until 2025. This delay was welcomed by the Council and gives more time for alternative solutions and funding to be sought. An update report on the Waste PPP/Landfill Ban can be found at the September 2022 Environment, Development and Infrastructure Committee.

Deposit Return Scheme

- 4.6 The Scottish Government in 2019 set out a planned implementation date of April 2021 for a national deposit return scheme (DRS) for drinks containers including PET plastic drinks bottles, drinks cans and glass bottles. During the COVID-19 outbreak the implementation date was delayed by the Scottish Government until July 2022 and then subsequently until August 2023. Circularity Scotland have since been appointed by The Scottish Government to administer and operate the scheme throughout Scotland.
- 4.7 The DRS scheme may result in an overall Scotland wide increase in recycling including other environmental benefits e.g. current non-recyclers may use the scheme plus there should be less littering of such items. The scheme may however, see a reduction in Council recycling performance if items such as glass drinks bottles are no longer handled by Council glass collections albeit they should still be recycled in future via the DRS scheme. The DRS scheme aims to capture 70% of such items during the first year of implementation then rising to 90% in future years. Much will depend on how the scheme is implemented by the Scottish Government and Scheme Administrator in the coming years and public participation in the scheme.

Scottish Government Circular Economy Proposals

- 4.8 During the summer of 2022, The Scottish Government published its Circular Economy proposals which included 31 existing and proposed new measures up to and beyond 2025. These included existing measures such as the 2025 landfill ban and the DRS scheme as previously mentioned. There were also a number of new proposals which will likely impact on future recycling and recovery rates. Further details on these Scottish Government proposals will be reported at future ED&I Committees as they progress. Some of the main proposals are as follows:
 - The Incineration Review recommendations will be actioned by the Scottish Government;
 - The rural food waste exemption will be reviewed by the end of 2022:

- Garden waste collections may become mandatory in 2023;
- Textiles collections may be made mandatory in 2025;
- Hazardous household waste collections may be made mandatory in 2025:
- The Household Recycling Charter may be made mandatory in future;
- Statutory Recycling Targets may be placed on individual Councils in future.

5.0 CONCLUSION

5.1 Steady progress was made on recycling and composting performance during 2021 after being affected during the early months of the pandemic in 2020. Since council kerbside services returned and recycling/civic amenity sites re-opened in June 2020, more normal recycling levels have returned throughout 2021. National Policy drivers such as the ban on biodegradable waste to landfill, the Scottish Deposit Return Scheme and the circular economy proposals will have significant implications for future recycling, composting and recovery performance.

6.0 IMPLICATIONS

- 6.1 Policy National policies and regulations will likely impact on future recycling, composting and recovery performance. The council's policy is to reduce landfill.
- 6.2 Financial The 2025 ban on biodegradable waste to landfill will have financial implications. An update report can be found in the September 2022 Environment, Development and Infrastructure Committee.
- 6.3 The landfill ban (delayed until 31st December 2025) is a legal requirement under the Waste (Scotland) Regulations 2012. Other legal requirements may result following The Scottish Government Circular Economy proposals.
- 6.4 HR None.
- 6.5 Equalities None.
- 6.6 Risk Risks to the council on the landfill ban and any other future statutory requirements are mainly financial. A national deposit scheme for drinks containers will hopefully have an overall environmental benefit, although it may impact negatively on council recycling rates.
- 6.7 Customer None at present.

Executive Director with Responsibility for Roads and Infrastructure Services: Kirsty Flanagan

Page 66

Head of Roads and Infrastructure Services: Jim Smith

Policy Lead for Climate Change and Environment Services: Councillor Ross Moreland

For further information contact: John Blake – Fleet, Waste & Transport Manager

ARGYLL AND BUTE COUNCIL

MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE

DEVELOPMENT AND ECONOMIC GROWTH

7 SEPTEMBER 2022

TARBERT AND LOCHGILPHEAD REGENERATION FUND - PROJECTS UPDATE

1.0 EXECUTIVE SUMMARY

1.1 This report provides an update on the 6 projects which Mid Argyll, Kintyre and the Islands Area Committee agreed on 6 September 2017 focusing on those projects which have not previously been reported to committee as complete.

Lochgilphead Front Green (LA10)

- 1.2 The main body of works were completed by 12 August 2022 and the site reopened that evening. An opening ceremony is planned following completion but details for this have yet to be agreed.
- 1.3 We procured the works at Lochgilphead during a time of considerable uncertainty with the ongoing Covid pandemic and other changes such as the UK leaving the EU. In order to protect the Council's position, the project entered the construction phase with a considerable contingency allowance attached to anticipated risks. At the time of writing, we believe that there is likely to be approximately £55,000 of contingency remaining once all costs associated with the project have been covered, the exact amount cannot be confirmed until all commercial matters have been settled with the contractor. We are asking Committee to continue with this pragmatic approach and enable any surplus funding from the Lochgilphead Front Green Project to be allocated to the Ardrishaig North Public Realm project which is due to start on site shortly.

Ardrishaig North Public Realm (LA13)

1.4 Following appointment of P1 Solutions Ltd as the main contractor for this project work on site is expected to commence on 29 August 2022. The contractor indicates that there should be a construction period of eight months. During the construction period the contractor will minimise disruption as much as possible but the site will require closure to ensure the safety of members of the public and site workers. Updates on the project are being issued by email to interested published on the Council's parties and website at www.argvllbute.gov.uk/ardrishaig/public-realm.

Ardrishaig Gleaner Site (LA17)

1.5 There have been a number of discussions between the Head of Development and Economic Growth and senior members of Scottish Canals in relation to Phase 2 of the site and how that could be developed. Whilst there are no firm proposals at this stage we believe that it is beneficial to retain the allocated funding against the phase 2 and that proposals will continue to be developed. We are looking at whether there is an opportunity to gain support for development of this site through the Rural Growth Deal via the tourism and place element of funding.

RECOMMENDATIONS

Members of the Mid Argyll, Kintyre and the Islands Area Committee are asked to:

- 1. Note the progress made with the projects as detailed within the report; and
- 2. Recommend to Policy and Resources Committee the transfer of any unspent funding from the Lochgilphead Front Green project to support the ongoing delivery of the Ardrishaig North Public Realm project.

ARGYLL AND BUTE COUNCIL

MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE

DEVELOPMENT AND ECONOMIC GROWTH

7 SEPTEMBER 2022

TARBERT AND LOCHGILPHEAD REGENERATION FUND - PROJECTS UPDATE

2.0 INTRODUCTION

2.1 This report provides an update on the 6 projects which Mid Argyll, Kintyre and the Islands Area Committee agreed on 6 September 2017 (ratified by Policy and Resources Committee) should form the Tarbert and Lochgilphead Regeneration Fund and proceed to full business case. The projects include:

Project	Project	Status
Ref.		
T02	Barmore Road (A83)/Garvel Road junction	Complete
	improvement	
T11	Tarbert Harbour facilities	Complete
LA10	Lochgilphead Front Green	Ongoing at time of
		writing report
LA11	Argyll Street	Complete
LA13	Ardrishaig North Public Realm Improvements	Ongoing
LA17	Gleaner Oil Site	Phase 1
		complete, phase 2
		ongoing

Whilst some projects have been successfully completed, as agreed, our focus is now on successfully delivering the remaining agreed projects. The report below provides an update on the remaining ongoing projects.

3.0 RECOMMENDATIONS

- 3.1 Members of the Mid Argyll, Kintyre and the Islands Area Committee are asked to:
 - 1. Note the progress made with the projects as detailed within the report; and
 - 2. Recommend to Policy and Resources Committee the transfer of any unspent funding from the Lochgilphead Front Green project to support the ongoing delivery of the Ardrishaig North Public Realm project.

4.0 DETAIL

Lochgilphead Front Green (LA10)

- 4.1 Works started on the Lochgilphead Front Green project on 31 May 2021 following the appointment of contractors Hawthorn Heights Limited in March 2021. During the course of the project, we have been able to add in a number of elements of the project which were removed during a value engineering exercise. As works progressed, it became clear that some of the contingency allocated to identified risks would not be required and as such we were able to include in the contract the landmark and car parking signage which was something that members had been keen to see included. We also extended the natural stone in the square so that it meets the seating wall, this was felt to be beneficial in terms of long term maintenance, and upgraded the grass works to the coastal edge from seeding to turf. Additional Town Centre Funding enabled us to upgrade and extend the A83 footway works and change the surface finish from resin bound gravel to natural stone to match into the works completed in Colchester Square and Argyll Street as well as extending works in front of the public toilets building. All of these works have added additional time to the works on the Front Green.
- 4.2 The project has also been impacted by delays some of which are being widely experienced across the construction industry and are impacting availability of site labour, supplies and materials. As a result of the additional works and the other delays, the completion date for the works moved from the end of January 2022 to 12 August 2022. The majority of the site was reopened to the public on the evening of 12 August 2022. Some parts of the site were closed off to enable recently laid turf to establish and the remedial works to the site compound are still required to be completed, following the removal of site welfare facilities this part of the site will be seeded with grass which will also require time to establish.
- 4.3 An opening ceremony is planned following completion but details for this have yet to be agreed. A 12 months defects period will follow completion and it is anticipated that a number of works will be required during this period.
- 4.4 A schedule of before and after photographs is included at Appendix 1.
- 4.5 The funding allocated for the Lochgilphead Front Green project has enabled us to attract external funding into the area, for every £1 of funding through the Tarbert and Lochgilphead Regeneration Fund a further additional 30p of external funding has been attracted to the project.
- 4.6 We procured the works at Lochgilphead during a time of considerable uncertainty with the ongoing Covid pandemic and other changes such as the UK leaving the EU. In order to protect the Council's position, the project entered the construction phase with a considerable contingency allowance attached to anticipated risks. As the project progressed, some of the contingency has been expended and, as detailed above, some of this has been released to enable additional works to be undertaken. At the time of writing, we believe that there is likely to be

- approximately £55,000 of contingency remaining once all costs associated with the project have been covered, the exact amount cannot be confirmed until all commercial matters have been settled with the contractor.
- 4.7 Previously when funding has remained available at the end of a project, it has been agreed that this should be transferred into other ongoing Tarbert and Lochgilphead Fund projects to enable them to progress. We are asking Committee to continue with this approach and enable any surplus funding from the Lochgilphead Front Green Project to be allocated to the Ardrishaig North Public Realm project.

Ardrishaig North Public Realm (LA13)

- 4.8 Our previous report on this project identified that we had applied for funding from Sustrans to help to deliver the works, the project had secured support and funding from Sustrans for the design works. Unfortunately the funding application for the construction phase was unsuccessful and as a result of this we were required to undertake a period of value engineering and reduce the scope of works before proceeding with the procurement exercise. This exercise was undertaken at a time of significant volatility within the construction sector with prices for some items raising exponentially over very short periods of time.
- 4.9 In June 2022 we completed the procurement exercise and awarded a contract to P1 Solutions Ltd. At the time of writing, the preconstruction phase is expected to extend to the end of August with works on site commencing on 29 August 2022. The works to be completed are shown on the drawing at Appendix 2.
- 4.10 Information from the contractor indicates that there should be a construction period of eight months and they expect to undertake works commencing in the garden area between the car parks and working along the waterfront before moving onto the car park and A83 frontage.
- 4.11 During the construction period the contractor will minimise disruption as much as possible but the site will require closure to ensure the safety of members of the public and site workers. During the construction period there will be access to the public toilets and the North Hall. Car parking on the Southern Car Park will be unaffected however the north car park will be closed and is expected to be utilised by the contractor for their compound.
- 4.12 Updates on the project are being issued by email to interested parties and published on the Council's website at www.argyll-bute.gov.uk/ardrishaig/public-realm.

Ardrishaig Gleaner Site (LA17)

4.13 This project is being delivered by Scottish Canals with a grant being provided through the Tarbert and Lochgilphead Regeneration Fund. Phase 1 of the Gleaner Site, the award winning Egg Shed, was completed in 2019. The Egg Shed was recognised by the Royal Incorporation of Architects in Scotland (RIAS) in their 2021 awards.

4.14 There have been a number of discussions between the Head of Development and Economic Growth and senior members of Scottish Canals in relation to Phase 2 of the site and how that could be developed. Whilst there are no firm proposals at this stage we believe that it is beneficial to retain the allocated funding against the phase 2 and that proposals will continue to be developed. We are looking at whether there is an opportunity to gain support for development of this site and the Crinan Canal through the Rural Growth Dealvia the tourism and place element of funding.

5.0 CONCLUSION

- 5.1 Funding through the Tarbert and Lochgilphead Regeneration Fund has successfully completed a number of projects in Tarbert, Ardrishaig and Lochgilphead. The main focus of activity continues to be delivering the remaining of the agreed six projects with work now focusing on Ardrishaig. There remain a high number of risks associated with delivery of the remaining projects however these will continue to be monitored and managed where possible. Should an underspend remain once the agreed six projects have been completed this will be reported to Committee so that arrangements can be agreed as to how this should be allocated.
- 5.2 An update on the projects will be made to Committee during 2023.

6.0 IMPLICATIONS

6.1 Policy

The projects will support the overarching objective and long term outcomes of the Council's Corporate Plan, Argyll and Bute Outcome Improvement Plan, the Local Development Plan, the Economic Strategy. It will deliver the Tarbert and Lochgilphead Regeneration Fund.

6.2 Financial

A total of £3 million is allocated through the Tarbert and Lochgilphead Regeneration Fund. Expenditure at August 2022 is £2,042,863.98 including the grants made for Tarbert Harbour and Gleaner Phase 1 site, works completed at Garvel Road, Tarbert, Lochgilphead Front Green and Ardrishaig North Public Realm.

6.3 Legal

Working with procurement colleagues in regard to management of contracts and tendering process. Leases, licences and memorandums of understanding with third party progressed by the legal team where necessary.

6.4 HR

Support required from colleagues across the Council particularly Roads and Infrastructure Services who are the asset owners for the Lochgilphead

Front Green and Ardrishaig North.

- 6.5 Fairer Scotland Duty:
- 6.5.1 Equalities protected characteristics

Equalities and Socio Economic Impact Assessments have been carried out.

6.5.2 Socio-economic Duty

See above

6.5.3 Islands

No impacts anticipated.

6.6. Climate Change

Construction works undertaken as a result of the Tarbert Lochgilphead Regeneration Fund will result in carbon emissions although it is anticipated that these will be restricted to the construction period. Works at Lochgilphead Front Green raise the ground level of part of the green and may offer a form of climate change adaptation.

6.7 Risk

There remain a number of risks associated with all the ongoing projects including those associated with external funding, public perception, construction working, costs, covid-19 and Brexit etc. Project Risk Registers are being maintained.

6.8 Customer Service

None at this time

Kirsty Flanagan – Executive Director with responsibility for Development and Economic Growth

Policy lead - Robin Currie

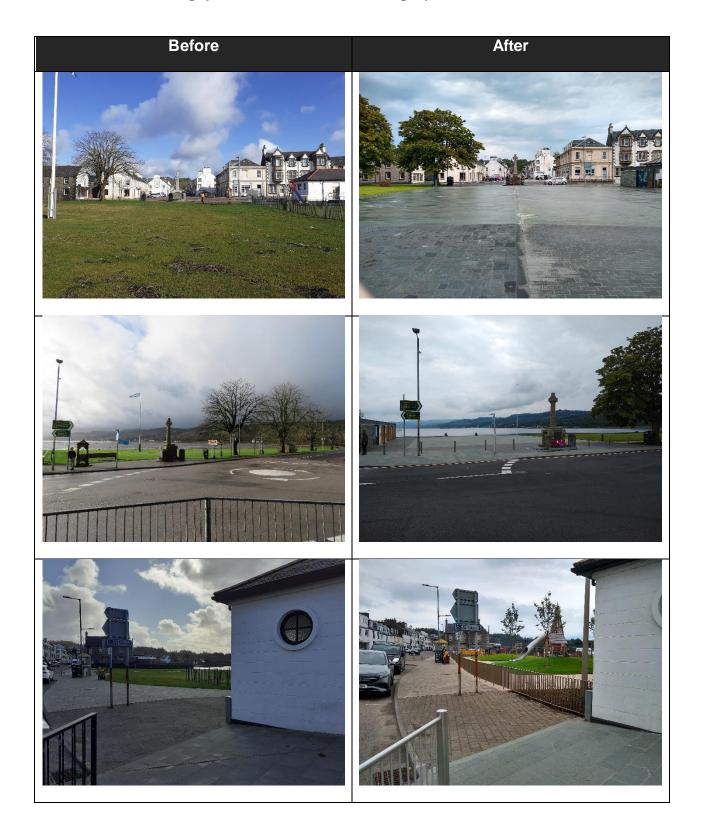
16 August 2022

Appendix 1 – Lochgilphead Front Green Photographs
Appendix 2 – Ardrishaig North Public Realm Landscape Plan

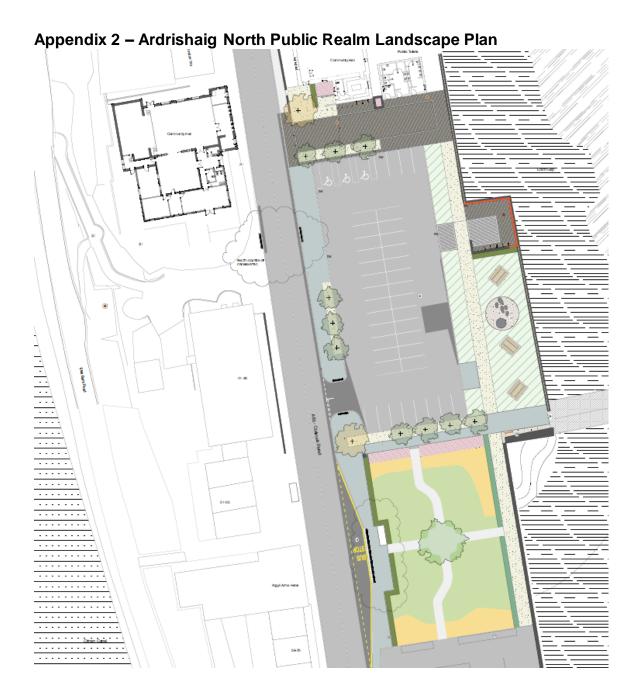
For further information contact:

Anna Watkiss, Senior Development Officer, Development and Economic Growth, Tel. 01546 604344

APPENDIX 1 – Lochgilphead Front Green Photographs







ARGYLL & BUTE COUNCIL

MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE

LEGAL AND REGULATORY SUPPORT

7 SEPTEMBER 2022

EXTRACT OF MINUTE OF AUDIT AND SCRUTINY COMMITTEE HELD ON 23 JUNE 2022

12. COMMUNITY ASSET TRANSFER SCRUTINY REVIEW

The Committee gave consideration to a report presenting the findings of the Community Asset Transfer Scrutiny Review, which was carried out as per the 2021/22 scrutiny plan. The report identified 'a perception that the Council's current asset transfer process is complex and does not fully support community empowerment to allow community groups to progress transfer request without significant support'.

Discussion was had in relation to the opportunity this afforded to expose the opportunities of Community Asset Transfer to a wider audience, with it being noted that delegated authority for Asset Transfers lies with the Policy and Resources Committee.

Decision

The Audit and Scrutiny Committee:-

- 1. Agreed the draft Community Asset Transfer Scrutiny Report; and
- Agreed that the Community Asset Transfer Scrutiny Report be presented to the Council's 4 Area Committees in the first instance, for information and to facilitate promotion to community groups to consider, noting that any recommendations arising would require to be referred to the Policy and Resources Committee for consideration.

(Reference: Report by Chair of the Community Asset Transfer Scrutiny Panel, dated 23 June 2022, submitted)



ARGYLL AND BUTE COUNCIL

AUDIT AND SCRUTINY COMMITTEE

FINANCIAL SERVICES

23 JUNE 2022

COMMUNITY ASSET TRANSFER SCRUTINY REVIEW

1. SUMMARY

- 1.1 The Community Asset Transfer scrutiny review was carried out as per the 2021/22 scrutiny plan agreed by the Audit and Scrutiny Committee at their development session on the 27 April 2021.
- 1.2 The Community Asset Transfer scrutiny panel comprised of Mr Martin Caldwell (Chair), Councillor Trail and Councillor McGrigor with support provided by internal audit officers.
- 1.3 The Community Asset Transfer process was chosen for inclusion in our scrutiny priorities for 2021/22 as a result of findings from the Council's Best Value Assurance Review conducted by Audit Scotland in May 2020. The report identified 'a perception that the Council's current asset transfer process is complex and does not fully support community empowerment to allow community groups to progress transfer request without significant support'.

2. RECOMMENDATIONS

- 2.1 Committee to agree the Draft Community Asset Transfer Scrutiny Report.
- 2.2 Committee to agree the most appropriate committee or other Council group for the Community Asset Transfer scrutiny report to be presented to for consideration.

3. DETAIL

- 3.1 The agreed objectives of the scrutiny review were to:
 - ensure the council's guidance is consistent with legislation and national guidance
 - ensure the Council's process is supportive to community transfer bodies
 - ensure there is adequate engagement with community groups to assess feedback
 - ensure that the action plan from Audit Scotland's Best Value Assurance Report is being progressed.
- 3.2 Throughout this review two panel meetings were held to gather evidence.

- Panel one Council's Social Enterprise Development Officer and the Estates and Property Development Manager
- Panel two representative from Audit Scotland comprising of the Audit Director and two Senior Audit Managers
- 3.3 We would like to extend our appreciation for the cooperation and assistance received from all witnesses invited to provide evidence over the course of the review.
- 3.4 Based on the information obtained over the course of the review the panel has identified eight findings specific to this review. These are detailed in the report attached as appendix 1.
- 3.5 The report has been discussed with the officers and panel members involved in the review to confirm accuracy and it is now for the Committee to decide whether to approve the report and, if so, to agree the most appropriate committee or other Council group for the Community Asset Transfer scrutiny report to be presented to for consideration.

4. CONCLUSION

4.1 Committee is requested to agree the attached report and agree the most appropriate Committee or other Council group for the report to be presented to for consideration.

5. IMPLICATIONS

- 5.1 Policy None
- 5.2 Financial -None
- 5.3 Legal -None
- 5.4 HR None
- 5.5 Fairer Scotland Duty None
- 5.5.1 Equalities None
- 5.5.2 Socio-Economic Duty None
- 5.5.3 Islands Duty None
- 5.6 Climate Change None
- 5.7 Risk None
- 5.8 Customer Service None

Martin Caldwell Chair of the Community Asset Transfer Scrutiny Panel 23 June 2022

For further information please contact:

Moira Weatherstone, Interim Chief Internal Auditor, 01546 604146

Appendices:

Appendix 1 – Draft Community Asset Transfer Scrutiny Report





Argyll and Bute Council Scrutiny Report March 2022 DRAFT

Community Asset Transfer

Contents

1.	Executive Summary	3
	oduction	
	ectives	
_	kground	
	utiny Initiation Briefing – 13 August 2021	
	Scrutiny Meetings	
	utiny Meeting One – Council Officers – 05 October 2021	
	utiny Meeting Two – Audit Scotland – 18 November 2021	
	Overall Conclusion and Findings	
J.	Overall Coliciusion and Findings	тт

Contact Details

Chair: Martin Caldwell (Chair of Audit and Scrutiny Committee)

 $Interim\ Chief\ Internal\ Auditor:\ Moira\ Weatherstone\ (moira.weatherstone\ @argyll-bute.gov.uk)$

www.argyll-bute.gov.uk

1. Executive Summary

Introduction

- 1. As part of Argyll and Bute Council's (the Council) 2021/22 scrutiny plan, approved by the Audit & Scrutiny Committee (the Committee) in June 2021, we have undertaken a scrutiny review of the Council's Community Asset Transfer process.
- 2. Throughout this report references to 'the Panel' refers to the chair of the Committee and two Committee members who conducted this review. They were:
 - Martin Caldwell (Panel Chair)
 - Councillor Trail
 - Councillor McGrigor
- 3. The Panel was supported by council officers and relevant external parties who gave willingly of their time to help deliver the review. We would like to extend our appreciation for the cooperation and assistance received from all witnesses invited to provide evidence over the course of the review.

Objectives

- 4. The agreed objectives of the scrutiny review were to:
 - ensure the Council's guidance is consistent with legislation and national guidance
 - ensure the Council's process is supportive to community transfer bodies
 - ensure there is adequate engagement with community groups to assess feedback
 - ensure that the action plan from Audit Scotland's Best Value Assurance Report is being progressed.

Background

5. The Council's Best Value (BV) report issued by the Accounts Commission in May 2020 stated that community focus groups highlighted that:

There is 'a perception that the Council's current asset transfer process is complex and does not fully support community empowerment to allow community groups to progress transfer requests without significant support.'

and recommended that:

'The council should work with communities and community groups to understand and address their concerns in respect of the current asset transfer arrangements.'

In response to the BV report the Council have implemented a BV Action Plan with one of the actions being to 'Review and simplify the community asset transfer process'.

- 6. Part 5 of the Community Empowerment (Scotland) Act 2015 (The Act), sets out the key rights and duties for community transfer bodies and relevant authorities and provides a framework for the asset transfer process.
- 7. Historically, asset transfer was only available for land or buildings which a public authority has decided to dispose of, and has decided is suitable for community use. The Act puts more power

in the hands of communities by allowing them to request whatever publicly held property they believe will be most suitable to deliver their objectives. Therefore community transfer bodies who meet the qualifying criterial can make applications to relevant authorities to acquire land and property which is not listed for sale.

- 8. The Act requires each relevant authority to establish, maintain and make available a register of land which it owns or leases to the best of its knowledge and belief. This register is available to view within an area of the Council's website dedicated to community asset transfers along with links to other relevant guidance and tools.
- 9. The Council has developed an "expression of interest" process which seeks to resolve community requests as simply as possible out with the statutory Asset Transfer process and runs parallel with the Asset Transfer process. This process assists community transfer bodies wishing to investigate the possibility of developing a full asset transfer request or other alternative means of managing community assets. A transfer request can be for ownership, lease or other rights.
- 10. As at 30 June 2021, the Council reported to Scottish Government that it had received 70 expressions of interest since January 2017. Of these:
 - 14 are active
 - 53 have been resolved or withdrawn
 - 3 developed into asset transfer requests, one of which was successful and two refused.
- 11. The Council's Social Enterprise Development Officer is the single point of contact to provide assistance to community transfer bodies. There is an internal process guide to ensure consistent evaluation of expressions of interest and asset transfer requests received.
- 12. The Council's Asset Transfer Group consists of representatives across various council services. The group meets monthly to review progress with expressions of interest and asset transfer requests, review the Best Value Assurance Report action plan and the published asset register and consider any other relevant business.
- 13. The Community Asset Transfer process was approved for inclusion in our scrutiny plan for 2021/22 at the meeting of the Council's Audit and Scrutiny Committee on 15 June 2021.

Scrutiny Initiation Briefing – 13 August 2021

- 14. In August 2021 scrutiny officers circulated a briefing paper to the Panel which provided background on the community asset transfer process. The Panel met to agree the scope and identify invitees to give evidence at a series of meetings.
- 15. The agreed scope was to consider whether the community asset transfer process:
 - complies with relevant legislation and guidance
 - supports community transfer bodies through the expression of interest and asset transfer process
 - uses feedback from community transfer bodies to inform improvement actions that will address the findings of the Best Value Report.
- 16. The Panel agreed that they should meet with appropriate representatives of the groups set out in Exhibit 1.

Exhibit 1 – Scrutiny Meetings

Group	Key Areas for Discussion
Council Officer(s)	 Council compliance with legislation and national guidance. How the expression of interest pre-application stage assists community transfer bodies prepare for a full asset transfer request. How an asset transfer request is assessed. How representation at review panels is decided. Whether feedback from community groups is used to inform improvement actions. Progress in addressing the action plan from the Audit Scotland Best Value Assurance Report.
Audit Scotland (author of Best Value Assurance Report)	 Whether guidance published by the Council is considered compliant with statutory requirements. Whether community transfer bodies can easily access information and support from Council officers. Whether sufficient feedback had been sought from community transfer bodies to inform the Best Value Assurance Report. What specific areas/issues were highlighted as being complex through feedback received from community transfer bodies.

2. Scrutiny Meetings

Scrutiny Meeting One – Council Officers – 05 October 2021

17. The first scrutiny meeting consisted of the Council's Social Enterprise Development Officer, who is the single point of contact for community groups and supports the Community Asset Transfer request process and the Estates and Property Development Manager who deals with any property related matters for the Council and chairs the Asset Transfer Group. The key messages reflecting the views of the Council officers who attended, from this meeting are set out in Exhibit 2.

Exhibit 2 – Scrutiny Meeting 1 – Council Officers - Key Messages

Theme	Detail
Scottish	Scottish Government provides two guidance notes, the "Community
Government	Empowerment (Scotland) Act 2015: community transfer bodies' guidance"
and Council	and a 16 page <u>summary guide</u> both of which have been written with
Guidance	communities in mind. Council officers have selected key sections from this
	guidance to further simplify and publish on the Council's <u>website</u> for public
	use. General feedback from events and talks is that the webpages are very
	helpful. However, Audit Scotland stated in the Best Value report that
	"feedback from Community Groups highlights a perception that the
	Council's current Asset Transfer process is complex and does not fully
	support community empowerment".
	The Council's Legal Services have been fully involved throughout the
	community asset transfer process development and there is a high level of
	confidence that the Council fully complies with Scottish Government
	guidance and legislation.

The Council's website contains all of the statutory elements that are required to be published, including additional links to further guidance and resources.

There is information exchange with other Councils, this enables learning from each other and evaluation of how the process is managed at other Councils whilst meeting the statutory requirements. The legislation is still relatively new and Council processes are evolving.

An Asset Transfer Request must be in writing but it is not necessary to use the form provided by the Council. Community transfer bodies are encouraged to use the expression of interest process, this allows the Council to provide support and information on what may be the best approach to meet the communities need.

The value of assets involved tend to be low and there has not been a request close to the State Aid barrier to date, there is unlikely to be any significant impact following the change to Subsidy Control which currently has a threshold of approximately £335,000 over the current and two previous years.

Expression of Interest (EOI)

The EOI process is not a requirement of the Act but is a recommendation in the Scottish Government Guidelines, many other Councils offer similar support. It is not a pre-application stage to a formal asset transfer request (ATR), it is an option groups can choose to use to investigate their idea further without necessarily requiring a formal ATR as other solutions to address their needs are often identified thus negating the need to submit a formal ATR.

Every EOI is different, some are easy to quantify but some are vague in terms of their request or identified outcome, however the Council tries to help groups find a solution or clarify what outcome the community is looking for. The EOI process guides the groups towards the best way to achieve their objectives without necessarily resulting in a formal ATR. In addition the process helps groups understand the full extent of their interest and the associated operational requirements should they wish to progress. If what a group is suggesting seems unrealistic they receive feedback and suggestions for improvement, this allows the group to make a more informed decision of whether they wish to proceed, seek alternative solutions or withdraw from the process.

EOI forms gather initial high level information. Part of the assessment process looks at ongoing capacity within the group and resilience to continue to manage or develop services with the asset for the benefit for the wider community.

EOIs are not rejected, the final decision is made by the group on whether to take the request forward, however, a positive outcome is supported wherever possible. It can be difficult to measure whether an EOI remains active or not as groups are often slow to respond and therefore unsure if they have decided whether to continue or not.

The annual Scottish Government return identifies how many EOIs have been received, how many have progressed to full ATR and how many have resulted in an alternative positive outcome. These statistics show that very few EOIs progress to formal ATR, however this is not necessarily a negative result as positive outcomes are often achieved by other means. At present the Council do not capture information in relation to the final outcome where a full ATR is not achieved.

General support and information regarding funding opportunities is offered to any group qualifying as a community transfer body (CTB). Groups that do not qualify as a CTB are also supported although they would not be entitled to use the formal legislation. Groups are also directed to other Council services such as Business Gateway and partner agencies such as Just Enterprise for further/specialist advice and support.

The Council does not provide financial support to groups to progress their EOI or ATR, however they do facilitate a joint valuation of the property concerned. Officers will advise of other funding sources and available assistance e.g. Business gateway will with the preparation of a business plan.

Asset Transfer Request

Community Asset Transfer information provided on the Council's webpage is based on the legislation to ensure compliance with the Act.

The Community Empowerment Act is about empowering communities voices to be heard, their requests listened to and considered. It does not provide a guarantee that a request will be approved but it does give them certain rights to be heard and not dismissed.

Community groups can submit a request for assets which are currently in use by the Council, there is no requirement for the asset to be identified as being a surplus asset, however, this could possibly make their request a bit more challenging.

An ATR can be submitted at any time by a CTB and it is their decision whether or not to take forward. Council Officers will provide support and advice in order to ensure that any ATR application submitted by a CTB is as strong as possible to provide the best chance of succeeding. If the CTB can then alleviate some of the concerns at the outset this gives them a stronger more robust ATR going forward.

Formal ATRs are concluded when a decision has been reached or an appeal has been heard. If unsuccessful, officers will continue to engage with the groups to find an alternative positive outcome for their request.

Financial and Legal Services are represented on the Asset Transfer Group (ATG). They will assess their relevant areas within the application and if required will request further information depending on the scale of the asset the CTB are looking to take over. An updated matrix is used for evaluation of all ATRs.

Feedback From Community Groups	Members of the Policy and Resources Committee are responsible for determining how to run review panels. A review panel can be a complete review, an open public meeting or review of additional information provided by council officers or the CTB. The ATG will provide an asset reevaluation report to help guide decision making. Each case is reviewed and considered on its individual merit rather than taking a consistent approach. Both review panels held were conducted as a desk-top exercise with additional information presented, there was no representative from the CTBs present at either review panel. There has been no customer survey for ATR or EOI's undertaken to date, however, feedback received at courses or events for communities has been positive. Some changes have been identified and these are reviewed by the legal
	team prior to publishing to ensure ongoing compliance with the Act. Specific changes are being made following the BV3 comments to aid community engagement and understanding. Officers have attended and contributed at training, events and consultations organised by Community Ownership and Support Service (COSS, a subsidiary branch of the Development Trust Association that is funded directly from Scottish Government to support communities and LAs in delivering asset transfers). Council officers also review websites of other Councils to benchmark our information provision and processes with other Local authorities, we have similar processes to others but also do some things that others don't. Officers attended a national event for local authorities to review the process and feed into a review of the Act, a similar event is planned for community groups to get wider feedback. It is thought that a paper will be produced at the end of the current parliament covering any required updates or changes to the Act.
Best Value Assurance Report Action Plan and Progress	Positive feedback has been received from groups regarding the information available on the Council's website. The web pages have been updated in light of the BV3 report with a focus on the EOI pages to simplify the language used and remove some of the technical information, replacing it with links to provide further information or clarity as required. This is a recent change and there has been no feedback to date. The EOI is a supportive tool for groups to use that enables them to decide whether they wish to proceed to a full ATR or not. The panel meeting has provided a very different view to what is recorded in the Audit Scotland BV3 report.
Promotion of Asset Transfers	The BV3 report requires the Council to promote asset transfers, this has been taken on board. One specific area that the Council has focussed on is

	that they are actively looking at ways to try and promote toilets that are at risk of closure and how groups can work in partnership with the Council to take responsibility for this asset. Similar opportunities will start to appear on the Council's webpages as they arise.
	Surplus Assets are marketed commercially by the Estates service to obtain best value for them. The details are published on the Council's website to allow community groups the opportunity to view and form their proposals should they wish to apply for an ATR. However, the focus of the Act is on the community need rather than the property.
Other relevant	Legislation requires officers to respond within a fixed period of time, if
information	there were more than 2 or 3 ATRs in a year the service would struggle to resource this. Around one third of the Social Enterprise Officer's time is spent on EOIs and supporting groups to progress enquiries.
	The Council provide limited time monitoring completed ATR's as all responsibility is transferred with the asset. If another option is taken forward using a joint approach, the Council can provide guidance and support to the group.

Scrutiny Meeting Two – Audit Scotland – 18 November 2021

18. The second scrutiny meeting consisted of representatives from Audit Scotland, this included the Audit Director and two Senior Audit Managers. The key messages from this meeting, reflecting the views of Audit Scotland, are set out in Exhibit 3.

Exhibit 3 – Scrutiny Meeting 2 – Audit Scotland - Key Messages

Theme	Detail				
Scottish	Observations made by the panel regarding the complexity of government				
Government	guidance are well made, however, this is often the nature of guidance				
Guidance	documents. Unfortunately, community groups often do not have the capacity or time to deal with complex guidance.				
	The Government return could include more information regarding positive outcomes that have not resulted in a full community asset transfer.				
Argyll and Bute	The BV3 report recognised that there is guidance in place but that it may				
Council	be over burdensome and could be streamlined.				
Guidance and					
Procedures	The Council has taken Audit Scotland's comments on board and is engaging with communities to make the whole process more straight forward. The Council aims to simplify the guidelines for community groups by either slimming down the guidance further, changing it or producing something that runs alongside it to make it easier for people to work with.				
	The guidance has to be provided for transparency reasons but this can be off-putting for community groups. Incorporating the guidance into the process and early engagement between the Council and community groups is therefore of utmost importance. This helps to establish what the community group are looking to achieve and then progress the				

requirement in meaningful segments using the officer's techr expertise to support the group through the process.					
	expertise to support the group through the process.				
Feedback from	The BV3 report was cleared with SMT to agree factual accuracy prior to				
Community	publishing.				
Groups used to					
inform Argyll	One of the elements of the BV3 report was to look at how the Council				
and Bute	engages with the community, how active it is in promoting community				
Council's Best	engagement and what the perceptions are from the community in terms				
Value	of the level of engagement. It was not intended to look specifically at				
Assurance	community asset transfers.				
Report	There was no survey used as part of the BV3 audit, the work involved				
	meeting with a number of community groups or their representatives				
	drawn from across Argyll and Bute area with a mix of island and mainland				
	based groups to gain an understanding of how they perceived community				
	engagement. There is no definitive data available to share with the				
	Council.				
	One of the themes to emerge was that of mixed feelings regarding the				
	Community Asset Transfer process and this was documented in the				
	report as a perception as the asset transfer process had not been audited.				
	The purpose of the report content was to reflect back to the Council for				
	consideration on how to move forward and better understand why the				
	community groups were of this opinion.				
	Audit Scotland acknowledged that there may be an element of bias in the				
	perception depending on the results of applications or enquiries made by				
	the groups that were consulted.				
	As well as the feedback from communities there is corroborative				
	feedback from some of the elected members where they were aware of				
	communities enabled to engage with the Council and take forward community asset transfers.				
	definition () descent and referen				
	Audit Scotland did not look at the Council's website in any great detail				
	when preparing the BV3 report.				
	The website is due to promote control for community portion in 2022				
	The website is due to promote assets for community participation in 2022 on a trial basis as part of the improvement actions.				
	טוו ע נוועו שמזוא מא אמונ טו נווב וווואוטיבווובוונ מכנוטווא.				
	It would be beneficial to request feedback from community groups on				
	how clear and easy it is to access and navigate the website to make it as				
	user-friendly as possible and achieve a positive outcome.				
	It would also be beneficial to indicate that a community asset transfer is				
	It would also be beneficial to indicate that a community asset transfer is not the only option and there are other solutions that may be more				
	appropriate. Some solutions may involve further partnership working				
	between community groups where more than one community group is				
	interested in a property e.g. library within a café.				

Other observations/ comments Audit Scotland acknowledged that not all applications for community asset transfers come to fruition and that was fundamental, demonstrating the complexity of the process and also because community asset transfer is not necessarily the best outcome as a better solution might present itself as noted above in the Scottish Government guidance detail of Exhibit 3. The Council should reflect on the support provided to community groups considering community asset transfer and establish whether they are comfortable with the level provided and whether it is considered to be a partnership approach or client and customer relationship dealt with at arms-length.

The Council could benefit from discussing and comparing processes with Glasgow City Council in terms of how they have set up their processes, their arrangements and their team to deal with not just community asset transfers but more about finding the right solution and working with community groups in terms of some of the challenges.

3. Overall Conclusion and Findings

- 19. Based on the information obtained over the course of the review the Panel has concluded that:
 - the Community Asset Transfer process is compliant with statutory requirements
 - the process enables opportunity for engagement with community transfer bodies
 - the process is supportive to community transfer bodies and communities
- 20. The review has identified eight findings which have been discussed with management. These, and the management responses, are detailed in Exhibit 4.

Exhibit 4 – Findings

No.	Recommendations	Management Response
1	The legislation is still relatively new and	COSS have established a Quarterly Forum
	processes are evolving. Some variations in	"RA Quarterly Group" which
	processes exist between Councils due to	representatives of the Asset Transfer
	interpretation of the legislation.	Group plan to attend. This will give the
	Information exchange takes place with	opportunity to learn from other councils
	other Councils for learning and evaluation	and discuss how others resolve any issues.
	purposes however Audit Scotland suggests	Next meeting 7 th March 2022.
	communicating directly with Glasgow City	
	Council to learn from some of the	
	challenges they have overcome.	
2	The annual Scottish Government return	Data is collected on numbers with notes of
	identifies how many EOIs have been	resolution. Work is ongoing to develop
	received and how many asset transfers	quarterly highlight reports that give
	have been received. These statistics show	further detail of outcomes. The follow up
	that very few EOIs progress to formal ATR,	outcomes of assets previously transferred
	however this is not necessarily a negative	will be added on a periodic basis to the
	result as positive outcomes are often	quarterly reporting.
	achieved by other means. There is no	

No.	Recommendations	Management Response
	data capture of all outcomes and the	
	degree of resolution achieved, therefore,	
	a method or format should be created to	
	identify the outcomes secured.	
3	An EOI is not a pre-application stage to a	Actions have been taken to clarify the
	formal asset transfer request (ATR), it is an	processes and the options available. We
	option that groups can choose to explore	have clarified our descriptions of the
	their idea further without necessarily	processes and try to be consistent in our
	requiring a formal ATR. Other solutions	use of language when discussing /
	often present themselves that will address	describing the processes on offer.
	the needs of the group thus negating the	
	need to submit a formal ATR. The	
	information provided on EOI does not	
	make this explicit on the website.	
4	Review panels were held for two rejected	Currently this is a decision that sits with
	ATRs, these were conducted as a desk-top	the Policy and Resources sub group. They
	exercise with additional information	decide on the format of the review and
	presented to support the appeal. There	can request participation from the group if
	was no representative from the CTBs	this was considered to assist with the
	present at either review panel. The	process.
	option of a default presence of CTBs	
5	should be investigated. No customer surveys have been	The Communities and Partnership Team
5	undertaken to date, however, feedback is	(CPT) have been working with COSS to
	received when attending courses and	deliver some introductory training
	events and this has been positive. More	courses. The Scottish Government and
	in-depth feedback from community	COSS have been undertaking community
	groups should be considered, it may be	consultation. We will review the feedback
	useful to approach COSS to obtain advice	from this and then consider what further
	on how to structure such feedback.	consultation is needed and add this to the
		CPT training programs.
6	The Council is actively looking at ways to	This action is being developed and with
	promote asset transfers, toilet facilities in	the approval of the Asset Transfer Group
	particular with other opportunities to	will be implemented in 22/23.
	follow as they arise.	
7	The BV3 report recognised that Council	Action noted and will be raised at
	guidance is in place but that it may be	COSS events along with regular catch up
	over burdensome and could be	meetings with COSS representatives.
	streamlined as community groups often	
	do not have the capacity, time or	
	capability to deal with complex guidance.	
	Audit Scotland did not review the	
	Council's website in any great detail	
	during their review, however, the web	
	pages have been updated as a result of	
	the BV3 report with a focus to simplify the	
	EOI pages, and there has been no	
	feedback to date.	

No.	Recommendations	Management Response
	The Council's guidance is based on complex guidance issued by Scottish Government and therefore may deter groups from applying. Council officers should consider raising the issue with the COSS group with a view to submitting a collective request to Scottish Government to review and potentially simplify the guidance.	
8	It would be beneficial to indicate that a community asset transfer is not the only opportunity available to CTBs as there are other solutions that may be more appropriate. Some solutions may involve further partnership working between CTBs where more than one CTB is interested in a property e.g. library within a café. This type of solution should be added to the information available on the Council's website.	This information has been added to the website. We will continue to monitor and look for ways to highlight further opportunities as we develop these resources.



Committee Date	Report Description	Lead Service and contact officer	Regularity of occurrence/consideration	Date for Reports to Committee Services	Additional Comment
7 th Septembe	er 2022				
7 th September 2022	CHARTS		One off presentation		
7 th September 2022	Quarterly Performance Scorecard FQ1 22/23	Jane Fowler/Sonya Thomas Performance and Improvement	Quarterly Report		
7 th September 2022	Roads and Infrastructure Services Update	Jim Smith Roads and Infrastructure Services	Quarterly Report		
7 th September 2022	Annual Recycling Performance Report	Jim Smith Roads and Infrastructure Services	Annual Report		
7 th September 2022	Referral from Audit and Scrutiny Committee – Community Asset Transfer	Internal Audit	One off report		
7 th September 2022	Tarbert and Lochgilphead Regeneration Fund – Projects Update	Anna Watkiss	Update Report		
7 th September 2022	Area Committee Workplan	Shona Barton	For updating		

Committee Date	Report Description	Lead Service and contact officer	Regularity of occurrence/consideration	Date for Reports to Committee Services	Additional Comment
7 th Decembe	er 2022				
7 th December 2022	Campbeltown Grammar School Report	X Acting Head Teacher	Annual Report		
7 th December 2022	Lochgilphead High School Report	Jay Helbert Head Teacher	Annual Report		
7 th December 2022	Islay High School Report	Stephen Harrison Head Teacher	Annual Report		
7 th December 2022	Tarbert Academy Report	Neil McKnight Head Teacher	Annual Report		
7 th December 2022	Quarterly Performance Scorecard FQ2 21/22	Jane Fowler/Sonya Thomas Performance and Improvement	Quarterly Report		
7 th December 2022	HSCP Bi-Annual Update Report	Charlotte Craig/Fiona Davies Argyll and Bute Health and Social Care Partnership	Bi-Annual Report		
7 th December 2022	ACHA Annual Update	Chief Executive ACHA	Annual Report		
7 th December 2022	Charities and Trust Funds	Shona Barton Legal and Regulatory Support	Annual Report		

Committee Date	Report Description	Lead Service and contact officer	Regularity of occurrence/consideration	Date for Reports to Committee Services	Additional Comment
7 th December	Roads and Infrastructure	Jim Smith Roads and Infrastructure Services	Quarterly Report		
7 th December 2022	Services Update Local Housing Strategy Annual Update	Douglas Whyte, Strategic Housing	Annual Report		
1 st March 202					
1 st March 2023	Supporting Communities Fund Applications	Kirsty Moyes/Becky Hothersall Chief Executive	Annual Report		
1 st March 2023	Scottish Water Update	Georgie Reid Scottish Water	Annual Report		
1 st March 2023	Quarterly Performance Scorecard FQ3 22/23	Jane Fowler/Sonya Thomas Performance and Improvement	Quarterly Report		
1 st March 2023	Roads and Infrastructure Services Update	Jim Smith Roads and Infrastructure Services	Regular Report		To include Roads Capital Plan, Roads and Amenities Revenue Work Plan (Programmed), Grass Cutting Schedule and

Committee Date	Report Description	Lead Service and contact officer	Regularity of occurrence/consideration	Date for Reports to Committee Services	Additional Comment
					Post Winter Update
1 st March 2023	Transport Scotland Update	Neil MacFarlane Transport Scotland	Annual Report		
1 st March 2023	Strategic Housing investment plan (SHIP)	Douglas Whyte Development and Economic Growth	Annual Report		
Future Items		<u> </u>	·		
June 2023	Supporting Communities Fund – End of Project Monitoring 21/22	Rona Gold/Antonia Baird Chief Executive	Regular Report		
	Patient Transport Policy	Health and Social Care Partnership	One off report		Update on new policy following completion of review
	Flooding Issues in MAKI	Roads and Infrastructure Services Jim Smith	Ongoing		Update to be provided to Members following EDI Committee on 3 rd March 2022.

Page 101

Committee Date	Report Description	Lead Service and contact officer	Regularity of occurrence/consideration	Date for Reports to Committee Services	Additional Comment
	Tarbert and Lochgilphead Regeneration Fund	Audrey Martin Development and Economic Growth	Regular Updates		
	MAKI Accessibility and Footway Survey	TBC	TBC		

This page is intentionally left blank